



**WINDSOR  
FIRE**

**SEVERANCE  
RESCUE**

**COLORADO**



**ANNUAL COMPREHENSIVE FINANCIAL REPORT**  
For the fiscal year ended December 31, 2021

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June 9, 2022

To the Honorable Board of Directors and Citizens of Windsor Severance Fire:

The following is the Annual Comprehensive Financial Report (ACFR) of Windsor Severance Fire Rescue (WSFR) for the fiscal year ending December 31, 2021. The Government of Finance Officers Association (GFOA) established the Certificate of Achievement for Excellence in Financial Reporting Program to encourage and assist state and local governments to go beyond the minimum requirements of generally accepted accounting principles to prepare annual comprehensive financial reports that evidence the spirit of transparency and full disclosure and then to recognize individual governments that succeed in achieving that goal. These goals are perfectly aligned with the goals of Windsor Severance Fire Rescue.

The Office of the State Auditor's Local Government Audit Division tracks about 4,000 Colorado local governments for compliance with the Local Government Audit Law [Section 29-1-601, et seq., C.R.S.], which requires submission of an annual independent financial audit to the State Auditor. This report is published and submitted to the Office of the State Auditor to fulfill that requirement for the fiscal year ended December 31, 2021.

Management assumes full responsibility for the completeness and reliability of the information contained in this report, based upon a comprehensive framework of internal control established for this purpose. Because the cost of internal control should not exceed anticipated benefits, the objective is to provide reasonable, rather than absolute, assurance that the financial statements are free of material misstatements. As management, we assert that, to the best of our knowledge and belief, this financial report is complete and reliable in all material respects.

Haynie & Company, a certified public accounting firm, has issued an unmodified ("clean") opinion on the Windsor Severance Fire Rescue financial statements for the year ended December 31, 2021.

The independent auditor's report is located at the front of the financial section of this report. Management's discussion and analysis (MD&A) immediately follows the independent auditor's report and provides a narrative introduction, overview, and analysis of the basic financial statements. MD&A complements this letter of transmittal and should be read in conjunction with it.

## **District Profile**

On May 12, 1902, the Windsor Fire Department was organized for the protection of the property within the Town of Windsor. The Department started with just 550 feet of hose, a nozzle, a couple of axes and buckets. By this fall, we will open our fourth fire station and all of our stations feature state-of-the-art equipment and highly trained firefighters.



WSFR is an ISO class 2 agency that provides fire and emergency services in Northern Colorado. The District is approximately 100 square miles located in Weld and Larimer Counties and includes the Towns of Windsor, Severance and parts of Fort Collins, Loveland, Eaton, and Greeley areas. WSFR is dedicated to providing quality emergency services, fire prevention, community engagement, and public education while striving for the highest level of professionalism for over 60,000 residents served. The community outreach programs include CPR, First Aid classes, school-aged and senior fire prevention programs.

WSFR responds to a wide variety of emergencies. On average, fire crews respond to eleven calls for service per day making WSFR one of the busiest fire departments in Weld County. The total number of calls for 2021 is 4,034. This is made up of 91 Fire calls, 907 service and good intent calls, 257 false alarms, 115 other calls and 2,664 EMS calls. Community growth has led to the largest single-year call volume increase in WSFR's history. Effective planning, increased training to respond to new hazards, and active partnerships with local government and developers are all imperative for our ability to respond to increasing calls for service. These focused efforts combine to ensure a safe community and efficient use of our valuable resources to best serve our citizens and visitors.

The vision of WSFR is “building a culture of unwavering commitment to our community and each other while striving for greatness.”

The values of WSFR include:

**“Readiness”** – We will anticipate the needs of our community through preparedness, education, and continual improvement.

**“Excellence”** – We will pursue mastery of technical knowledge, skills, and abilities.

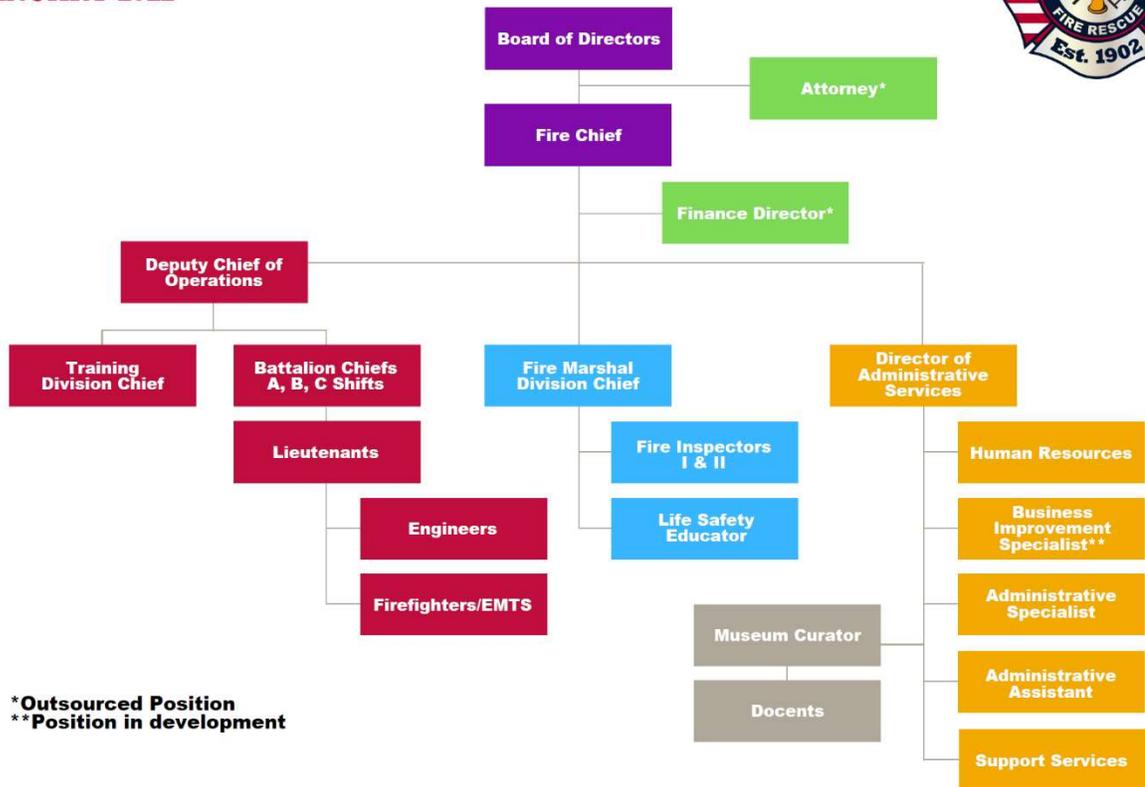
**“Courage”** – We will display the mental strength and moral character to do what is right, even in the presence of personal and professional adversity.

**“Respect”** – We will serve our community and each other with dignity, integrity, appreciation and kindness, while valuing the diversity and efforts of all.

The District is governed by a five-member Board elected by the public, comprised of a Board President and four members, including a Vice President, Board Secretary, and Treasurer. All board members are elected at large and serve staggered three-year terms. The Board hires and has authority over a Fire Chief who is charged with managing the day-to-day operations of the District. The Board is required to adopt an annual budget which serves as the foundation for financial planning and control. The budget is prepared by fund, function, and object and is approved at the fund level. A current organization chart follows:

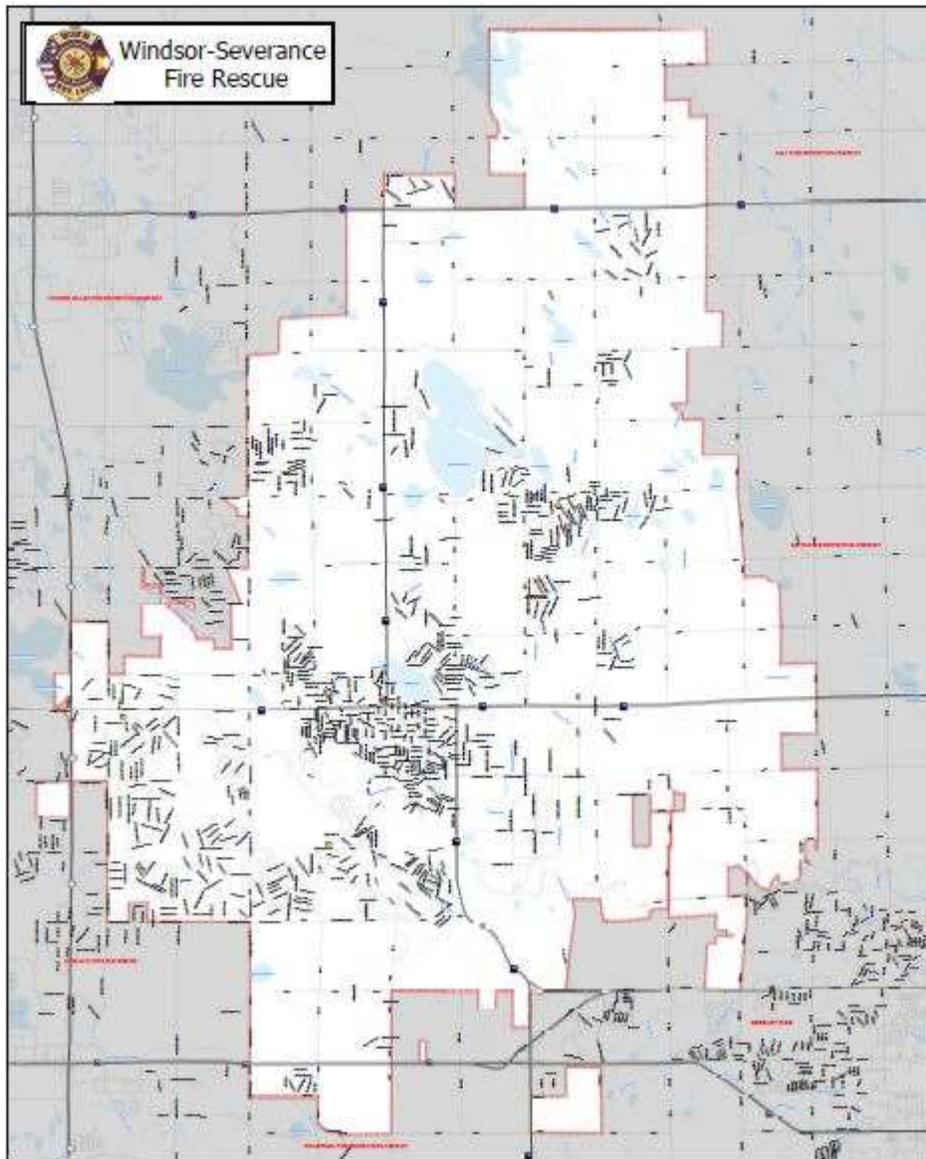


## WINDSOR SEVERANCE FIRE RESCUE ORGANIZATIONAL CHART JANUARY 2022



### About the Area

WSFR serves both the residents and visitors along the Front Range of Colorado which sits within 2 counties. While historically a more rural and agricultural community, Windsor became the home to Eastman Kodak in the early 1970s. This commercial development set the table for other commercial development and the need to develop necessary infrastructure development. The fire district continues to experience significant residential growth being nestled between the larger communities such as Greeley, Loveland and Fort Collins and the large industry each of those areas provides to the region. Currently, a minor league baseball/soccer stadium is being built, Vestas Blades has a large facility where they make the large windmill blades for wind farms around the world, Owens-Illinois where they manufacture more than 2 million brown beverage bottles, as well as many other commercial projects are in the pipeline which including hotels, restaurants, and other large industrial projects. Additionally, the master-planned residential areas are significant. There are many recreational opportunities within the fire district and the region as we sit in the shadow of Rocky Mountain National Park and are hosts to golf courses and a large section of the Poudre De Cache river.



## Budget Overview

The District budgets in accordance with the requirements of state law. The general and capital funds are budgeted on the modified accrual basis of accounting.

The Board of Directors adopts the general, capital, and debt service funds budget prior to December 15th. Throughout the budget process, the Board reviews the budgeted expenses at the fund, function, and object level. This is done to allow the Board, and participating community members, to gain a more detailed understanding of the budget. Although the Board reviews the budget at the fund, function, and object level, the budget is approved at the fund level and sets the level by which actual expenditures should not exceed budgeted expenditures. The legal level of budgetary control is at the fund level.



Budgeted expenditures lapse at year-end and may not be carried over to subsequent years.

## **Local Economy and Outlook**

The communities of Windsor and Severance are booming with growth and increased demand for services provided by WSFR. As a result, the need for a new fire station was made abundantly clear. Fire Station No. 4 will be strategically located at 1350 New Liberty Road and is expected to open in August of 2022. The new fire station will help to meet this increased demand within its immediate geographical area via quicker response times as well as strengthen the emergency system as a whole due to a more balanced distribution of resources and response capacity throughout the fire district.

Oil and Gas are a big part of the local economy and WSFR revenue. This revenue source is highly volatile and fluctuates drastically and is illustrated by the 35% decrease from 2020 to 2021.

Real estate within the region has seen explosive growth, partly due to the historic low interest rates, and that is a strong metric for the District as a significant amount of revenue is based on the assessed value of property. This can be highlighted by the district realizing an 11% increase in commercial real estate assessment from 2020 to 2021.

## **Long-term financial planning and major initiatives**

While constantly adapting to the needs of the community, WSFR is always working toward long-term financial stability. WSFR implemented Impact Fees for new commercial and residential development to help offset long term capital costs needed to provide emergency services to the record-setting growth we are experiencing. These fees must be earmarked for capital improvement items that are directly tied to growth such as new station or apparatus costs, etc. This allows tax revenue to enhance our operational capabilities with programs and associated staffing and funding associated with future staffing needs.

Throughout the year, and particularly during budget, WSFR makes decisions based on the long-term financial sustainability of the district. This involves projecting operational cost and revenue over a five-year period while constantly evaluating the capital improvement plan and balancing the needs of the organization with the financial constraints.

Using focused and detailed financial management, WSFR has increased both its unrestricted fund balance and ability to fund capital needs. Given both the GFOA minimum recommendation of maintaining no less than two months of regular fund operating revenues, and the volatility associated with WSFR revenues and expenses, this increased fund balance is an important piece in



providing long-term financial sustainability for the organization and its ability to provide the highest level of service to the community it serves.

## Relevant Financial Policies

WSFR has adopted a comprehensive set of financial policies. The policies are constantly evaluated for their effectiveness and how they keep the Governing Board and staff focused on increased internal controls, reporting, and long-term sustainability. The policies implemented have been effective in protecting the District and its focus on maintaining service levels while also providing long term sustainability and success.

## Awards and Acknowledgements

This is the first time WSFR is submitting our Annual Comprehensive Financial Report (ACFR) to the Government Finance Officer's Association (GFOA) for consideration of the Certificate of Achievement for Excellence in Financial Reporting award. We believe that our current ACFR meets the requirements, and we are submitting it to the GFOA to determine its eligibility for this award.

We would like to express our sincere gratitude to the personnel of the finance department who assisted and contributed to the preparation of this report. Appreciation is also extended to Board Chair Matt Pearson, Members of the Board, the managers, employees, and citizens of the District whose continued support is vital to the financial health of Windsor Severance Fire Rescue.

Respectfully submitted,

Handwritten signature of Kris Kazian in black ink.

Kris Kazian  
Fire Chief

Handwritten signature of The James Vincent Group in black ink.

The James Vincent Group  
Finance Director



## Windsor Severance Fire Rescue

List of Elected and Appointed Officials

December 31, 2021

### Elected Board Members

	Term Expires
Board Chair Matt Pearson	May 31, 2022
Board Vice President Mark Stevenson	May 31, 2023
Board Treasurer Trent Hansen	May 31, 2023
Board Secretary Andrew Rosen	May 31, 2022
Board Director Robert Thorn	May 31, 2022

Regular meetings of the Fire District's Governing Board are held on the second Thursday of each month at the administrative offices (address listed below).

### Administrative Offices

100 N. 7<sup>th</sup> Street, Windsor, Colorado, 80550

### Fire Chief/Administrator

Chief Kris Kazian

### Finance Director

The James Vincent Group

### Legal Counsel

Lyons Gaddis, P.C.



200 E 7th Street, Suite 300  
Loveland, CO 80537

 970-667-5316

 970-667-2269

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## Independent Auditor's Report

To the Board of Directors  
Windsor Severance Fire Protection District

### Opinions

We have audited the accompanying financial statements of the governmental activities, and the major funds of Windsor Severance Fire Protection District, ("the District"), as of and for the year ended December 31, 2021, and the related notes to the financial statements, which collectively comprise the District's basic financial statements as listed in the table of contents.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities and the major funds, of Windsor Severance Fire Protection District, as of December 31, 2021, and the respective changes in financial position for the year then ended in accordance with accounting principles generally accepted in the United States of America.

### Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of December 31, 2021, and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Windsor Severance Fire Protection District's ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

## **Auditor's Responsibilities for the Audit of the Financial Statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion.

Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, disclosures in the financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Windsor Severance Fire Protection District's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about the Windsor Severance Fire Protection District's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

### **Required Supplementary Information**

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, budgetary comparison schedule for the General Fund, and pension related schedules, as listed in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context.

We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements.

We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

### **Other Information**

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise Windsor Severance Fire Protection District's financial statements as a whole. The other supplementary information is presented for purposes of additional analysis and is not a required part of the financial statements.

The other supplementary information, as listed in the table of contents, is the responsibility of management and was derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

*Haynie & Company*

Littleton, Colorado  
June 9, 2022

## WINDSOR-SEVERANCE FIRE PROTECTION DISTRICT

### MANAGEMENT'S DISCUSSION AND ANALYSIS

As management of the Windsor-Severance Fire Protection District (the "District"), we offer readers of these financial statements, this narrative overview and analysis of the financial activities of the District's performance during the fiscal year ending December 31, 2021. This discussion and analysis is designed to assist the reader in focusing on the significant financial issues and activities and to identify any significant changes in financial position. We encourage readers to consider the information presented here in conjunction with the financial statements as a whole.

#### **Background Information**

The District was created in 1950 by several citizens concerned about fire protection for their homes and businesses. The predominant fund approach for the District was comprised of three basic funds, the General, Capital, and Debt Service Funds.

In November 1997, the District Board of Directors asked the taxpayers to remove the TABOR limits that were imposed on the District in 1992. In 2019 the voters were asked to approve a total mill levy increase of 1.556 over the next 7 years: 2020 - 0.556 Mills, 2023 - 0.500 Mills, 2026 - 0.500 Mills. The final mill levy for the District was set at 7.750 mills for 2019 to be collected during the years 2020 through 2022.

#### **Financial Highlights**

- The total assets and deferred outflows of the Windsor-Severance Fire Protection District were \$45,819,317 at the close of the fiscal year. The total assets and deferred outflows exceeded liabilities and deferred inflows by \$26,355,483. Of this amount \$8,595,950 represents the balance of the unrestricted net position.
- The District realized a \$5,425,356 increase in fund balances during the fiscal year. The increase consists of excess revenues and other financing sources over expenditures of \$5,425,356. The increase was primarily driven from proceeds of \$7,000,000 that were received by the District in FY21 as a result of entering into a lease purchase agreement "Fire Station Number 4 lease purchase agreement" to fund the construction of Fire Station Number 4.
- At the end of the current fiscal year, unassigned fund balance for the general fund was \$7,222,770. The change in fund balance for the general fund was an increase of \$2,889,334 for the fiscal year.
- Cash and investments increased by \$7,076,276. The increase is due to the proceeds received from the Fire Station Number 4 lease purchase agreement that was entered into during FY21.
- The long-term liabilities increased by a net amount of \$6,259,516. This increase is due liability rising from the Fire Station Number 4 lease purchase agreement that was entered into during FY21.

## **Overview of the Financial Statements**

This discussion and analysis is intended to serve as an introduction to the basic financial statements of the District. These basic financial statements comprise three components: 1) government-wide financial statements, 2) fund financial statements, and 3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

### **Government-wide Financial Statements**

The *Government-wide financial statements* present the financial picture of the District from the economic measurement resources focus using the accrual basis of accounting. These statements include all assets of the District (including capital assets) as well as all liabilities (including long-term debt). They are intended to provide a broad overview in a manner similar to a private sector business.

The *Statement of Net Position* presents information of all the assets and deferred outflows and liabilities and deferred inflows of the District, with the difference between the two being reported as net position. Over time, increases or decreases in net position may serve as a useful indicator of whether the financial position of the District is improving or deteriorating.

The *Statement of Activities* presents information showing how the net position of the District changed during the most recent fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected taxes and earned but unused vacation leave).

### **Fund Financial Statements**

A *fund* is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The district, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

*Governmental Funds* are used to account for essentially the same functions reported as governmental activities in the Government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term

financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

The District maintains three (3) individual governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balances for the general fund, the capital projects fund, and the debt service fund, which are all considered to be major funds. The District adopts an annual budget to comply with all terms, limitations and exemptions, including, but not limited to, reserve transfers and expenditure exemptions, under Article X, Section 20 of the Colorado Constitution ("TABOR") and other laws or obligations which are applicable to or binding upon the District. Budgetary comparison statements have been provided for this fund to demonstrate compliance with the budget and can be found on pages 31, and 36-37 of this report. The basic governmental fund financial statements can be found on pages 3 and 5 of this report.

### **Notes to the Financial Statements**

The Notes to the Financial Statements provide additional information that is essential to a full understanding of the data provided in the Government-wide and Governmental fund financial statements.

### **Other Information**

In addition, information on the District's participation in an agent retirement plan can be found on pages 20-29 of this report.

### **Financial Analysis**

As noted earlier, net position may serve over time as a useful indicator of a government's financial position. In the case of Windsor-Severance Fire Protection District, assets and deferred outflows exceeded liabilities and deferred inflows by \$26,355,483 at the close of the most recent fiscal year. The largest portions of the District's net position are its net investment in capital assets (49%) and unrestricted (33%).

Net investment in capital assets consist of capital assets (e.g., land, construction in progress, buildings, machinery, vehicles, and equipment); less any related debt still outstanding used to acquire those assets, adjusted for unspent proceeds. The District uses these capital assets to provide services to citizens, consequently, these assets are not available for future spending. Although the District's investment in its capital assets is reported net of related debt, it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to liquidate these liabilities.

The unrestricted portion of net assets consist of unrestricted liquid assets for which the board of directors has the authority to alter this designation of funds.

The following table contains a comparative analysis between the current and prior fiscal year for the government-wide statements.

	<b>Governmental Activities</b>		<b>Increase / Decrease</b>
	<b>2021</b>	<b>2020</b>	
Cash and Investments	\$ 18,168,711	\$ 11,092,435	\$ 7,076,276
Other assets	10,690,956	12,434,889	(1,743,933)
Capital assets, net	15,208,884	11,252,039	3,956,845
<b>Total Assets</b>	<u>44,068,551</u>	<u>34,779,363</u>	<u>9,289,188</u>
<b>Deferred outflows of resources</b>	<u>1,750,766</u>	<u>1,793,551</u>	<u>(42,785)</u>
Current liabilities	464,220	361,929	102,291
Long-term liabilities	8,222,787	1,963,271	6,259,516
<b>Total liabilities</b>	<u>8,687,007</u>	<u>2,325,200</u>	<u>6,361,807</u>
<b>Deferred Inflows of resources</b>	<u>10,776,827</u>	<u>11,033,925</u>	<u>(257,098)</u>
Net investment in capital assets	12,870,055	10,579,776	2,290,279
Restricted	4,889,478	392,921	4,496,557
Unrestricted	<u>8,595,950</u>	<u>12,241,092</u>	<u>(3,645,142)</u>
<b>Total net position at December 31,</b>	<u>\$ 26,355,483</u>	<u>\$ 23,213,789</u>	<u>\$ 3,141,694</u>

During 2021, current assets increased primarily because of an increase in cash and cash equivalents of \$7,076,276 from prior year. As mentioned above, during FY21, the District entered into the Fire Station Number 4 lease purchase agreement and received proceeds of \$7,000,000. The proceeds are being used by the District to fund the construction of Fire Station Number 4.

There was a decrease in other assets, which was comprised of a decrease in general receivables and property taxes receivables. General receivables decreased due to the collection of back taxes in FY21 from the bankruptcy of a large oil and gas company. Property taxes receivables decreased due to decline in assessed value growth in Weld County for oil & gas values.

There was an increase in capital assets which was due incurred construction costs for Fire Station Number 4 and the investment in building a new fire engine during 2021. The construction of Fire Station Number 4 and the fire engine are still in progress as of December 31, 2021.

## Governmental Activities

Governmental activities net position increased by \$3,141,694. Key elements of this increase are reported below:

	<u>Governmental Activities 2021</u>	<u>2020</u>	<u>Increase/ Decrease</u>
<b>Revenues</b>			
Program revenues:			
Charges for services:	\$ 1,056,162	\$ 709,987	\$ 346,175
Operating grants and contributions	122,963	210,961	(87,998)
General revenues:			-
Property taxes	10,833,747	12,112,471	(1,278,724)
Impact Fees	159,038	-	159,038
Investment Earnings	237,197	179,213	57,984
Other income	86,710	123,797	(37,087)
<b>Total revenues</b>	<u>12,495,817</u>	<u>13,336,429</u>	<u>\$ (840,612)</u>
<b>Expenses</b>			
Fire protection and emergency services	\$ 9,198,009	8,515,157	\$ 682,852
Interest on long-term debt	156,114	39,414	116,700
<b>Total Expenses</b>	<u>9,354,123</u>	<u>8,554,571</u>	<u>\$ 799,552</u>
<b>Increase in Net Position</b>	<u>\$ 3,141,694</u>	<u>\$ 4,781,858</u>	<u>\$ (1,640,164)</u>
<b>Beginning Net Position</b>	23,213,789	18,431,931	4,781,858
<b>Ending Net Position</b>	<u>\$ 26,355,483</u>	<u>\$ 23,213,789</u>	<u>\$ 3,141,694</u>

Overall revenues decreased by \$840,612 while expenses increased by \$799,552. Most of the revenue decrease was from property tax revenue. Assessed value in Weld County decreased \$190,488,520 or 15.15%.

Expenses increased from prior year due to personnel expenses. During 2021 the district gave all eligible employees a 2% cost of living increase.

## Financial Analysis of the Governmental Funds

As noted earlier, the District uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

The focus of the District's governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the District's financing requirements. In particular, the unassigned fund balance may serve as a useful measure of a government's net resources available for spending at the end of fiscal year.

At the end of the current fiscal year, the District's governmental funds reported combined ending fund balances of \$18,175,636, an increase of \$5,425,356 in comparison with the prior year's

balance. The key factor that led to this increase was the proceeds received by the District from the Fire Station Number 4 lease purchase agreement.

The general fund is the chief operating fund of the District. At the end of the current fiscal year, spendable fund balance of the general fund was \$7,222,770. As a measure of the general fund's liquidity, it may be useful to compare spendable fund balance to total fund expenditures. Spendable fund balance represents 78.81% of total current year general fund expenditures of \$9,165,160.

### **Budgetary Highlights**

During 2021, total revenues were \$1,074,610 more than final budgeted revenues while total expenditures were \$751,970 under budgeted expenditures. The positive revenue variance resulted primarily from plan reviews and inspections, specific ownership tax and wildland revenues that were greater than budget. The expenditure variance was primarily due to personnel expense and general operations.

### **Capital Asset and Debt Administration**

**Capital assets** – The District's investment in capital assets as of December 31, 2021, totals \$15,208,884 (net of accumulated depreciation). This investment in capital assets includes construction in progress, land, improvements other than buildings, buildings and improvements, vehicles, furniture, and equipment.

Outlays for capital assets during 2021 were \$4,495,519 which consisted primarily of Fire Station Number 4 construction costs and fire vehicles.

Fund balance in the Capital Project fund increased \$2,477,634 for the year ended December 31, 2021. This increase was due to the proceeds received from the Fire Station Number 4 land lease, which were offset by capital asset purchases.

Additional information on the District's capital assets can be found in Note 4 to the financial statements on page 17.

### **Long-term liabilities –**

During 2021, the District entered into a lease purchase agreement to fund the construction of Fire Station Number 4. The agreement requires the District pay approximately \$553,000 annually for the next fourteen years. Colorado Revised Statute 32-1-1101(6) states that a fire district shall have a limit of bonded indebtedness determined by a specific formula. The District's outstanding debt is below this limit.

The fund balance in the Debt Service Fund increased \$58,388 for the year ended December 31, 2021. This increase was due to revenues and transfers in excess of expenditures.

The District had long-term compensated absences payable of \$314,298 at year-end.

Additional information on the District's long-term liabilities can be found in Note 5 to the financial statements on pages 18-19.

## **Economic Factors and Next Year's Budgets and Rates**

The District's mil rate is \$7.994 for FY 2022 which is a slight decrease from prior year. The decrease is due to the bond rate decreasing from \$.3080 to \$.2440. The bond tax rate is to fulfill debt service obligations and does not affect the operational budget of the district. The district expects a net assessed value increase in Larimer County and a decrease in Weld County. Weld County assessed value is expected to decrease due to oil & gas values.

Oil & gas assessed values are extremely volatile in Weld County which are dependent on the oil market and other outside resources. When a decrease in oil & gas assessed values is expected by Weld County, the District is notified which allows the District to properly prepare for such events. In 2021, the District experienced a decrease in tax revenue. However, the District was able to absorb the decrease in tax revenue in the current year due to a strong unrestricted fund balance. Furthermore, the District does not foresee this decrease effecting it financially or operationally.

## **Requests for Information**

This financial report is designed to provide the District's citizens, taxpayers, investors, and creditors with a general overview of the District's finances and to demonstrate the District's accountability for the money it receives. If you have questions about this report or need additional financial information, contact the Windsor Severance Fire Protection District at 100 N. 7th Street, Windsor, Colorado 80550.

## **Basic Financial Statements**

**Windsor Severance Fire Protection District**  
**Statement of Net Position**  
**December 31, 2021**

	<b>Governmental Activities</b>
<b>Assets</b>	
Cash and investments	\$ 13,575,028
Cash with county treasurer	43,739
Restricted cash	4,549,944
Accounts receivable	396,608
Property taxes receivable	9,268,061
Prepaid items	59,573
Net pension asset - related to SWDB pension	966,714
Capital assets, not depreciated	5,588,578
Capital assets, depreciated, net of accumulated depreciation	9,620,306
Total assets	44,068,551
<b>Deferred Outflows of Resources</b>	
Related to volunteer pension	150,484
Related to SWDB pension	1,600,282
Total deferred outflows of resources	1,750,766
<b>Liabilities</b>	
Accounts payable	\$ 273,346
Accrued salaries and benefits	175,910
Accrued interest	14,964
Long-term liabilities	
Due in one year	404,000
Due in more than one year	6,484,773
Compensated absences	314,298
Net pension liability - volunteer pension	1,019,716
Total liabilities	8,687,007
<b>Deferred inflows of resources</b>	
Unavailable revenue - property taxes	9,268,061
Related to volunteer pension	275,432
Related to SWDB pension	1,233,334
Total deferred inflows of resources	10,776,827
<b>Net Position</b>	
Net investment in capital assets	12,870,055
Restricted for emergencies	277,121
Restricted for debt service	62,413
Capital projects	4,549,944
Unrestricted	8,595,950
Total net position	\$ 26,355,483

The accompanying notes are an integral part of these financial statements.

**Windsor Severance Fire Protection District**  
**Statement of Activities**  
**For the Year Ended December 31, 2021**

<u>Functions/Program Activities</u>	<u>Expenses</u>	<u>Program Revenues</u>		<u>Net (Expense) Revenue and Changes in Net Position</u>
		<u>Charges for Services</u>	<u>Operating Grants and Contributions</u>	<u>Governmental Activities</u>
Governmental activities				
General Government	\$ 9,198,009	\$ 1,056,162	\$ 122,963	\$ (8,018,884)
Interest on long-term debt	<u>156,114</u>	<u>-</u>	<u>-</u>	<u>(156,114)</u>
Total governmental activities	<u>\$ 9,354,123</u>	<u>\$ 1,056,162</u>	<u>\$ 122,963</u>	<u>\$ (8,174,998)</u>
<b>General revenues</b>				
Property taxes				10,244,100
Specific ownership tax				589,647
Impact fees				159,038
Investment earnings				237,197
Other				<u>86,710</u>
				<u>11,316,692</u>
				3,141,694
				<u>23,213,789</u>
				<u>\$ 26,355,483</u>

The accompanying notes are an integral part of these financial statements.

**Windsor Severance Fire Protection District**  
**Governmental Funds Balance Sheet**  
**December 31, 2021**

	<u>General Fund</u>	<u>Debt Service Fund</u>	<u>Capital Fund</u>	<u>Total Governmental Funds</u>
<b>Assets</b>				
Cash and investments	\$ 9,248,570	\$ 62,413	\$ 4,264,045	\$ 13,575,028
Cash with county treasurer	43,739	-	-	43,739
Restricted cash	-	-	4,549,944	4,549,944
Property taxes receivable	9,014,781	253,280	-	9,268,061
Accounts receivable	396,608	-	-	396,608
Prepaid items	59,573	-	-	59,573
Total assets	<u>\$18,763,271</u>	<u>\$ 315,693</u>	<u>8,813,989</u>	<u>\$ 27,892,953</u>
<b>Liabilities</b>				
Accounts payable	273,346	-	-	273,346
Accrued expenditures	175,910	-	-	175,910
Total liabilities	<u>449,256</u>	<u>-</u>	<u>-</u>	<u>449,256</u>
<b>Deferred Inflows of Resources</b>				
Unavailable revenue - property taxes	9,014,781	253,280	-	9,268,061
Total deferred inflows of resources	<u>9,014,781</u>	<u>253,280</u>	<u>-</u>	<u>9,268,061</u>
<b>Fund Balances</b>				
Nonspendable				
Prepaid items	59,573	-	-	59,573
Committed for:				
Capital projects	1,739,770	-	4,264,045	6,003,815
Restricted for:				
Emergencies	277,121	-	-	277,121
Debt service	-	62,413	-	62,413
Capital projects	-	-	4,549,944	4,549,944
Unassigned	7,222,770	-	-	7,222,770
Total fund balances	<u>9,299,234</u>	<u>62,413</u>	<u>8,813,989</u>	<u>18,175,636</u>
<b>Total liabilities, deferred inflows of resources and fund balances</b>	<u>\$18,763,271</u>	<u>\$ 315,693</u>	<u>\$ 8,813,989</u>	<u>\$ 27,892,953</u>

The accompanying notes are an integral part of these financial statements.

**Windsor Severance Fire Protection District  
Reconciliation of the Governmental Fund Balance Sheet  
With the Government-Wide Statement of Net Position  
December 31, 2021**

**Fund Balances - Total Governmental Funds** \$ 18,175,636

Capital assets used in governmental activities are not financial resources, and therefore, are not reported in the fund balance sheet. In the statement of net position, the cost of these assets are capitalized and expensed over their useful lives through annual depreciation.

Governmental capital assets	19,892,971	
Less accumulated depreciation	<u>(4,684,087)</u>	15,208,884

Long-term liabilities such as bonds payable, accrued interest payable, and accrued compensated absences are not due and payable in the current period and are not reported as liabilities in the governmental fund financial statements.

Accrued compensated absences		(314,298)
Accrued interest		(14,964)
Bonds payable, net of premium amortization		<u>(6,888,773)</u>

Net pension asset and liability amount and the related deferred inflows and deferred outflows of resources are not current financial resources or due and payable in the current period and therefore are not reported in the fund financial statements. □

Net pension asset		966,714
Net pension liability		(1,019,716)
Deferred outflows of resources related to pension		1,750,766
Deferred inflows of resources related to pension		<u>(1,508,766)</u>

**Net position of governmental activities** **\$ 26,355,483**

The accompanying notes are an integral part of these financial statements.

**Windsor Severance Fire Protection District**  
**Governmental Funds**  
**Statement of Revenues, Expenditures,**  
**and Changes in Fund Balances**  
**For the Year Ended December 31, 2021**

	<b>General Fund</b>	<b>Debt Service Fund</b>	<b>Capital Fund</b>	<b>Total Governmental Funds</b>
<b>Revenues</b>				
Property taxes	\$ 9,900,086	\$ 344,014	\$ -	10,244,100
Specific ownership tax	572,474	17,173	-	589,647
Impact fees	159,038	-	-	159,038
Charges for services	1,056,162	-	-	1,056,162
Grants	122,963	-	-	122,963
Investment earnings	229,258	7,939	-	237,197
Miscellaneous	86,710	-	-	86,710
Total Revenues	<u>12,126,691</u>	<u>369,126</u>	<u>-</u>	<u>12,495,817</u>
<b>Expenditures</b>				
Public Safety:		-	-	-
Emergency operations	7,129,846	-	-	7,129,846
Administration	1,464,545	-	26,847	1,491,392
Capital outlay:				-
Buildings and improvements	-	-	4,338,847	4,338,847
Machinery and equipment	-	-	91,652	91,652
Vehicles	-	-	65,020	65,020
Debt Service:				
Debt issuance costs	26,847	-	-	26,847
Principal	431,000	350,000	-	781,000
Interest	119,257	26,600	-	145,857
Total Expenditures	<u>9,171,495</u>	<u>376,600</u>	<u>4,522,366</u>	<u>14,070,461</u>
<b>Excess of revenues over (under) expenditures</b>	<u>2,955,196</u>	<u>(7,474)</u>	<u>(4,522,366)</u>	<u>(1,574,644)</u>
<b>Other financing sources and (uses)</b>				
Issuance of capital lease	-	-	7,000,000	7,000,000
Transfer in	-	65,862	-	65,862
Transfer out	(65,862)	-	-	(65,862)
Total other financing sources (uses)	<u>(65,862)</u>	<u>65,862</u>	<u>7,000,000</u>	<u>7,000,000</u>
<b>Net Change in fund balance</b>	2,889,334	58,388	2,477,634	5,425,356
<b>Fund balances:</b>				
Beginning of the year	<u>6,409,900</u>	<u>4,025</u>	<u>6,336,355</u>	<u>12,750,280</u>
End of the year	<u>\$ 9,299,234</u>	<u>\$ 62,413</u>	<u>\$ 8,813,989</u>	<u>\$ 18,175,636</u>

The accompanying notes are an integral part of these financial statements.

**Windsor Severance Fire Protection District**  
**Reconciliation of the Statement of Revenues, Expenditures**  
**And Changes In Fund Balances of Governmental Activities**  
**To The Statement of Activities**  
**December 31, 2021**

<b>Net change in fund Balances - total Governmental Funds</b>	<b>\$ 5,425,356</b>
<p>Governmental funds report capital outlays as expenditures. In the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense.</p>	
Capital outlay	4,495,519
Depreciation expense	(538,673)
<p>Long-term liabilities such as bonds payable, accrued interest, and accrued compensated absences are not due and payable in the current period and are not reported as liabilities in the governmental fund financial statements.</p>	
Proceeds from lease purchase obligations	(7,000,000)
Bond principal	781,000
Accrued compensated absences	10,556
Accrued interest	(12,747)
<p>Amortization of bond premium is an adjustment to interest expense on the government-wide statement of activities and is not shown on the governmental fund financial statements.</p>	
	2,490
<p>Net pension expense (income) relating to changes in account balances of the District's defined benefit retirement plans are recognized on the statement of activities and are not reflected as an expense on the statement of revenues, expenditures, and changes in fund balance.</p>	
	<u>(21,807)</u>
<b>Change in net position of governmental activities</b>	<b><u>\$ 3,141,694</u></b>

The accompanying notes are an integral part of these financial statements.

# **Windsor Severance Fire Protection District**

## **Notes to Financial Statements**

### **December 31, 2021**

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#### **1. Definition of Reporting Entity**

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The Windsor Severance Fire Protection District was formed to provide fire protection and emergency medical services to the Windsor-Severance area within its boundaries. The District is governed by a five-member Board of Directors elected by the residents.

In accordance with governmental accounting standards, the Windsor Severance Fire Protection District has considered the possibility of inclusion of additional entities in its financial statements.

The definition of the reporting entity is based primarily on financial accountability. The District is financially accountable for organizations that make up its legal entity. It is also financially accountable for legally separate organizations if District officials appoint a voting majority of the organization's governing body and either it is able to impose its will on that organization or there is a potential for the organization to provide specific financial benefits to, or to impose specific financial burdens on, the District. The District may also be financially accountable for organizations that are fiscally dependent upon it.

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#### **2. Summary of Significant Accounting Policies**

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The accounting policies of the Windsor Severance Fire Protection District (the "District") conform to generally accepted accounting principles as applicable to governments.

The financial statements of the Windsor Severance Fire Protection District (District) have been prepared in conformity with accounting principles generally accepted in the United States (GAAP) as applied to governments. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for governmental accounting and financial reporting.

The District's basic financial statements include the accounts and funds of all District operations. The accounting policies of the District conform to accounting principles generally accepted in the United States of America. The following is a summary of such significant policies:

##### **Principles Determining Scope of Reporting Entity**

The financial statements of the District consist only of the funds and account groups of the District. The District has no oversight responsibility for any other governmental entity since no other entities are considered to be controlled by or dependent on the District. Control or dependence is determined on the basis of budget adoption, taxing authority, funding, and election of the respective governing board.

# Windsor Severance Fire Protection District

## Notes to Financial Statements (continued)

### December 31, 2021

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## 2. Summary of Significant Accounting Policies (continued)

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### **Government-wide and Fund Financial Statements**

The government-wide financial statements (i.e., the Statement of Net Position and the Statement of Activities) report information on all of the activities of the District. Generally, the effect of interfund activities have been removed from these statements. Governmental activities are generally supported by taxes, charges for services and intergovernmental revenues. There are no business-type activities in the District for the year ended December 31, 2021.

The Statement of Activities demonstrates the degree to which the direct expenses of a given function or segments are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include: (1) charges to those who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment, and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as general revenues.

### **Measurement Focus and Basis of Accounting**

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned, and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers revenues to be available if they are collected within 60 days of the end of the current fiscal period.

Property taxes, specific ownership taxes, impact fees, grants, and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. All other revenue items are considered to be measurable and available only when cash is received by the District. The major source of revenue susceptible to accrual is property tax, plan inspections, impact fees, and wildland revenue.

Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences, are recorded only when the payment is due.

# Windsor Severance Fire Protection District

## Notes to Financial Statements (continued)

### December 31, 2021

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## 2. Summary of Significant Accounting Policies (continued)

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When both restricted and unrestricted resources are available for use, it is the District's practice to use restricted resources first, then unrestricted resources as they are needed

Because governmental fund statements are presented using a measurement focus and basis of accounting different from that used in the government-wide statements, a reconciliation is presented that briefly explains the adjustments necessary to reconcile to ending net position and the change in net position.

Major individual governmental funds were used by the District during 2021:

**General Fund** – This is the District's primary operating fund. It accounts for all financial resources of the District, except those required to be accounted for in another fund.

**Debt Service Fund** – This fund accounts for the accumulation of resources for, and the payment of, governmental long-term debt principal, interest, and related costs.

**Capital Fund** – This fund accounts for the accumulation of resources for, and the payment of, capital equipment and other firefighting activities provided by the District.

### **Fund Financial Statements**

Fund financial statements of the reporting entity are organized into funds, each of which is considered to be a separate accounting entity. Each fund is accounted for by providing a separate set of self-balancing accounts which constitute its assets, liabilities, fund balance, revenues and expenditures/expenses. Funds are organized into three major categories: governmental, proprietary and fiduciary. The District only reports governmental funds.

### **Assets, Liabilities, and Net Position/ Fund Balance**

#### **Cash and Cash Equivalents**

Cash and cash equivalents include cash on hand, demand deposits and participation in local government investment pools. All cash equivalents have an original maturity date of less than three months.

Restricted cash represents escrowed funds restricted for capital projects.

#### **Investments**

Investments are stated at fair value in accordance with GASB Statement No. 72, *Fair Value Measurement and Application*.

# Windsor Severance Fire Protection District

## Notes to Financial Statements (continued)

### December 31, 2021

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## 2. Summary of Significant Accounting Policies (continued)

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### Receivables

In the government-wide financial statements, receivables are reported at their gross value and, when appropriate, are reduced by their estimated portion that is expected to be uncollectible. At December 31, 2021, management has determined no allowance for uncollectible receivables was necessary.

Property taxes attach as an enforceable lien on property as of January 1, are levied as of December 31, 2021, and are collected in the subsequent year. Taxes are payable in full on April 30 or in two installments on the last day of February and June 15. The County Treasurer's Office collects property taxes and remits to the district on a monthly basis. Since property taxes are collected in arrears during the succeeding year, a receivable and corresponding deferred inflows of resources are reported at year-end.

### Prepaid Items

Payments made to vendors for goods or services that will benefit periods beyond year-end are recorded as prepaid items or deposits in the government-wide and governmental fund financial statements and will be reported as expenditures in the following year. Because these assets do not represent current financial resources, they are included in the non-spendable fund balance.

### Capital Assets

Capital assets, which include property and equipment, are reported in the governmental activities column in the government-wide financial statements. Capital assets are defined by the District as assets with an initial, individual cost of more than \$5,000 and an estimated useful life in excess of two years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets' lives are not capitalized.

Property and equipment of the District is depreciated using the straight line method over the following estimated useful lives:

Building	50 years
Building Improvements	10-50 years
Machinery and Equipment	5-10 years
Vehicles	4-20 years

### Long-Term Obligations

In the government-wide financial statements, long-term debt and other long-term obligations are reported as liabilities in the statement of net position. Long-term debt is reported net of the applicable premium or discount. Debt issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures when incurred.

# Windsor Severance Fire Protection District

## Notes to Financial Statements (continued)

### December 31, 2021

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## 2. Summary of Significant Accounting Policies (continued)

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### Compensated Absences

Employees of the District are allowed to accumulate unused vacation and sick time. Upon termination of employment with the District, an employee may be compensated for all accrued vacation time at the current rate of pay. Therefore, a liability is recorded in the government-wide financial statements.

### Interfund Transfers

Transactions between funds that would be treated as revenues, expenditures or expenses if they involved external organizations are accounted for as revenues, expenditures or expenses in the funds involved. All other legally authorized fund transfers are treated as operating transfers and are included in the results of operations of governmental and trust type funds.

### Deferred Outflows/Inflows of Resources

In addition to assets, the statement of net position will sometimes report a separate section for deferred outflows of resources. This separate financial statement element represents a consumption of net position that applies to a future period(s) and will not be recognized as an outflow of resources (expense/expenditure) until then. Deferred outflows of resources at the District primarily relate to pensions per GASB Statement No. 68.

In addition to liabilities, the statement of net position will sometimes report a separate section for deferred inflows of resources. This separate financial statement element represents an acquisition of net position that applies to a future period(s) and will not be recognized as an inflow of resources (revenue) until that time. Deferred inflows of resources at the District primarily relate to property taxes and pensions.

### Net Position

In the government-wide financial statements, net position is classified in the following categories:

*Net Investment in Capital Assets* includes the District's capital assets (net of accumulated depreciation) reduced by the outstanding balances of debt that are attributable to the acquisition, construction, or improvement of those assets.

*Restricted Net Position* includes external restrictions imposed by creditors, grantors, contributors or laws or regulations of other governments and restrictions imposed by law through constitutional provisions or enabling legislation. The District typically uses restricted assets first, as appropriate opportunities arise, but reserves the right to selectively defer the use until a future project.

# Windsor Severance Fire Protection District

## Notes to Financial Statements (continued)

### December 31, 2021

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## 2. Summary of Significant Accounting Policies (continued)

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*Unrestricted Net Position* – typically includes net assets which are not restricted for any project or other purpose. A deficit will require future funding. The Board has the authority to revisit or alter this designation.

### **Fund Balance Classification**

Fund balance for governmental funds should be reported in classifications that comprise a hierarchy based on the extent to which the government is bound to honor constraints on the specific purposes for which spending can occur. Governmental funds report up to five classifications of fund balance: nonspendable, restricted, committed, assigned, and unassigned. Because circumstances differ among governments, not every government or every governmental fund will present all of these components. In accordance with GASB Statement No. 54, *Fund Balance Reporting and Governmental Fund Type Definitions*, fund balances of the governmental funds are classified as follows:

*Nonspendable fund balance* – This classification includes amounts that cannot be spent because it is either not in spendable form (such as prepaid amounts or inventory) or legally or contractually required to be maintained intact. The District classifies prepaid expenses as nonspendable as these items are not expected to be converted to cash within the next year.

*Restricted fund balance* - This classification of fund balance is constrained to being used for a specific purpose by external parties (such as bondholders), constitutional provisions, or enabling legislation. The District has classified emergency reserves as being restricted because their use is restricted by State Statute for declared emergencies. In addition, the District has classified the Debt Service Fund as restricted because its use is restricted for debt service payments.

*Committed fund balance* - This classification of fund balance can only be used for specific purposes pursuant to constraints imposed by formal action of the government's highest level of decision-making authority, the Board of Directors. These amounts cannot be used for any other purpose unless the Board of Directors removes or changes the specified use by taking the same type of action (ordinance or resolution) that was employed when the funds were initially committed. This classification also includes contractual obligations to the extent that existing resources have been specifically committed for use in satisfying those contractual requirements. The District has committed the resources of the Capital Projects Fund to be set aside on an annual basis for future replacement of capital needs.

*Assigned fund balance* - This classification of fund balance is constrained by the government's intent to be used for specific purposes, but is neither restricted nor committed. Intent is expressed by the Board of Directors to be used for a specific purpose. Constraints imposed on the use of assigned amounts are more easily removed or modified than those imposed on amounts that are classified as committed.

# Windsor Severance Fire Protection District

## Notes to Financial Statements (continued)

### December 31, 2021

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#### 2. Summary of Significant Accounting Policies (continued)

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*Unassigned fund balance* – This classification includes the residual fund balance for the General Fund. The Unassigned classification also includes negative residual fund balance of any other governmental fund that cannot be eliminated by offsetting of Assigned fund balance amounts.

The District would typically use restricted fund balances first, followed by committed resources, and then Assigned resources, as appropriate opportunities arise, but reserves the right to selectively spend Unassigned resources.

#### **Estimates**

The preparation of financial statements requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

#### **Revenue Recognition/Property Taxes**

Property taxes attach an enforceable lien on property as of January 1. The District is permitted to levy taxes for general governmental services, bond retirement and pension payments for volunteer firefighters. The tax rate to finance these services for the year ended December 31, 2021 was 7.750 per \$1,000 of assessed valuation for general operating expenses and 0.244 for the bond for a total of 7.994 mills. Tax revenues for the District are recognized as they become available and are collected the following month. Property tax receipts collected by the county treasurer each month are remitted to the District by the tenth day of the subsequent month. Property tax revenues are recognized in the government-wide financial statements in the year that the property taxes are used to fund the operations of the District.

In the fund financial statements, property taxes are recognized in the year for which levied provided they become available and measurable. Property tax revenues are considered available when they become due or past due and are received by the District within 60 days of the end of the fiscal year.

#### **Pensions**

The District contributes to the Statewide Defined Benefit Plan (“SWDB”). The plan is a cost-sharing multiple-employer defined benefit pension plan administered by the Fire and Police Pension Association of Colorado (“FPPA”). For purposes of measuring the net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the SWDB plan and additions to/deductions from the SWDB plan fiduciary net position have been determined on the same basis as they are reported by the FPPA. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

# **Windsor Severance Fire Protection District**

## **Notes to Financial Statements (continued)**

### **December 31, 2021**

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#### **2. Summary of Significant Accounting Policies (continued)**

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In addition, the District contributes to a defined benefit pension plan to provide retirement income for volunteer firefighters in recognition of their service to the District. This plan is an agent multiple-employer Public Employee Retirement System affiliated with the FPPA for the purpose of administering the plan and managing the funds of the plan for investment.

#### **Budgets and Budgetary Accounting**

The District follows these procedures in establishing the budgetary data reflected in the financial statements:

- By October 15, the District staff submits to the Board of Directors a proposed operating budget for the fiscal year commencing the following January 1. The operating budget includes proposed expenditures and the means of financing them.
- A public hearing is conducted by the District Board of Directors to obtain taxpayer comments.
- Prior to December 31, the budget is legally enacted through passage of a resolution. The resolutions can be adjusted by the Board for unforeseen circumstances. Equal line item adjustments must be approved by the Board.
- Any budget revisions that alter the total expenditures of any fund must be approved by the District Board of Directors through passage of a resolution.
- District Management is authorized to transfer budgeted amounts between departments within any fund. However, any revisions that alter the total expenditures of any fund must be approved by the Board of Directors.
- The District legally adopts a budget for each Fund on a basis consistent with GAAP.
- Budgeted amounts in the financial statements are as originally or as amended by the Board of Directors. All appropriations lapse at year end.

# Windsor Severance Fire Protection District

## Notes to Financial Statements (continued)

### December 31, 2021

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### 3. Deposits and Investments

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A summary of deposits and investments as of December 31, 2021 follows:

Statement of net position:

Total cash and cash equivalents	<u>\$ 18,124,972</u>
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Cash and cash equivalents as of December 31, 2021, consist of the following:

Deposits with financial institutions	\$ 545,514
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Restricted Cash - escrow account	4,549,944
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Investments	<u>13,029,514</u>
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Total cash and cash equivalents	<u>\$ 18,124,972</u>
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#### *Custodial Credit Risk – Deposits*

Colorado state statutes govern the entity's deposits of cash. For deposits in excess of federally insured limits, Colorado Revised Statutes (CRS) require the depository institution to maintain collateral on deposit with an official custodian (as authorized by the State Banking Board). The Colorado Public Deposit Protection Act (PDPA) requires state regulators to certify eligible depositories for public deposit. PDPA requires the eligible depositories with public deposits in excess of the amounts insured by the Federal Deposit Insurance Corporation (FDIC) to create a single institutional collateral pool of obligations of the State of Colorado or local Colorado governments and obligations secured by first lien mortgages on real property located in the State. The pool is to be maintained by another institution or held in trust for all uninsured public deposits as a group. The market value of the assets in the pool must be at least 102% of the uninsured deposits.

As of December 31, 2021, the District had cash deposits with a bank balance and a carrying balance of \$545,514. Of these balances, \$250,000 was covered by federal depository insurance with the remaining balance covered by collateral held by authorized escrow agents in the financial institutions name (PDPA).

#### *Interest Rate Risk*

Colorado Revised Statutes limit investment maturities to five years or less from the date of purchase. This limit on investments is the means of limiting exposure to fair value losses arising from increasing interest rates. The District does not have a formal policy that limits investment maturities as a means of managing its exposure to fair value losses arising from increasing rates.

# Windsor Severance Fire Protection District

## Notes to Financial Statements (continued)

### December 31, 2021

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### 3. Deposits and Investments (continued)

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#### *Investments and credit risk*

Colorado statutes specify investment instruments meeting defined rating and risk criteria in which local governments may invest, which include:

- certificates of deposit with an original maturity in excess of three months
- obligations of the United States and certain U.S. government agency securities,
- certain international agency securities,
- general obligation and revenue bonds of U.S. local government entities,
- bankers' acceptances of certain banks,
- commercial paper,
- written repurchase agreements collateralized by certain authorized securities,
- certain money market funds,
- guaranteed investment contracts, and
- local government investment pools.

The investments of the District are authorized for all fund and fund types used by Colorado municipalities.

#### *Local Government Investment Pools*

The District had invested \$13,029,514 in the Colorado Surplus Asset Fund Trust (CSAFE) an investment vehicle established for local government entities in Colorado pursuant to Title 24, Article 75, Part 7 of the Colorado Revised Statutes, to pool surplus funds for investment purposes. The State Securities Commissioner administers and enforces the requirements of creating and operating the Pools. CSAFE is considered a qualifying external investment pool under GASB Statement 79. CSAFE operates similar to money market funds where each share is equal in value to \$1.00. The fair value of the position in the pools is the same as the value of the pooled shares.

CSAFE is rated AAAM by Standard and Poor's. The designated custodial bank provides safekeeping and depository services in connection with the direct investment and withdrawal functions. Substantially all securities are owned by the pools and held by the Federal Reserve Bank in the account maintained for the custodial bank. The custodian's internal records identify the investments owned by the pools. Investments of the pools comply with state statutes, consisting of U.S. Treasury bills, notes and note strips, repurchase agreements, U.S. Instrumentalities, Commercial Paper, Bank Deposits and Money Market Funds. CSAFE does not have any limitations or restrictions on participant withdrawals. CSAFE records its investments as amortized cost and the District records its investments in CSAFE using the amortized cost method.

**Windsor Severance Fire Protection District**  
**Notes to Financial Statements (continued)**  
**December 31, 2021**

**4. Capital Assets**

The following table presents capital assets activity of the District for the year ended December 31, 2021:

	<b>Beginning Balance 12/31/2020</b>	<b>Increases</b>	<b>Decreases</b>	<b>Ending Balance 12/31/2021</b>
Capital assets, not being depreciated:				
Land	\$ 1,341,281	\$ 24,814	\$ -	\$ 1,366,095
Construction in progress	<u>2,035,908</u>	<u>3,987,338</u>	<u>(1,800,761)</u>	<u>4,222,485</u>
Total capital assets, not being depreciated	<u>3,377,189</u>	<u>4,012,152</u>	<u>(1,800,761)</u>	<u>5,588,580</u>
Capital assets, being depreciated:				
Buildings/improvements	6,976,702	326,695	-	7,303,397
Machinery & equipment	1,206,619	91,652	-	1,298,271
Vehicles	<u>3,970,472</u>	<u>1,865,781</u>	<u>(133,530)</u>	<u>5,702,723</u>
Total capital assets, being depreciated	<u>12,153,793</u>	<u>2,284,128</u>	<u>(133,530)</u>	<u>14,304,391</u>
Less accumulated depreciation for:				
Buildings/improvements	(1,628,358)	(149,047)	-	(1,777,405)
Machinery & equipment	(640,884)	(106,632)	-	(747,516)
Vehicles	<u>(2,009,702)</u>	<u>(282,994)</u>	<u>133,530</u>	<u>(2,159,166)</u>
Total accumulated depreciation	<u>(4,278,944)</u>	<u>(538,673)</u>	<u>133,530</u>	<u>(4,684,087)</u>
Total capital assets, being depreciated, net	<u>7,874,850</u>	<u>1,745,455</u>	<u>-</u>	<u>9,620,304</u>
Capital assets, net	<u>\$11,252,039</u>	<u>\$ 5,757,607</u>	<u>\$(1,800,761)</u>	<u>\$ 15,208,884</u>
			Less Outstanding Capital debt	(6,888,773)
			Plus Unspent escrowed funds	<u>4,549,944</u>
			Net Investment in Capital Assets	\$ 12,870,055

Depreciation expense for the year ended December 31, 2021 was charged function/programs of the primary government, as follows:

- Governmental activities – general government

**Windsor Severance Fire Protection District**  
**Notes to Financial Statements (continued)**  
**December 31, 2021**

**5. Long-term Liabilities**

Following is a summary of long-term debt transactions for the governmental activities for the year ended December 31, 2021:

	<b>Beginning Balance</b>		<b>Ending Balance</b>		<b>Due Within</b>
	<b>12/31/2020</b>	<b>Increases</b>	<b>Reductions</b>	<b>12/31/2021</b>	<b>One Year</b>
Series 2009 G.O Bonds	\$ 665,000	\$ -	\$ 350,000	\$ 315,000	\$ -
Unamortized bond premium	7,263	-	2,490	\$ 4,773	-
Obligations under capital lease	-	7,000,000	431,000	6,569,000	404,000
Total Direct Placements	<u>\$ 672,263</u>	<u>\$ 7,000,000</u>	<u>\$ 783,490</u>	<u>\$ 6,888,773</u>	<u>\$ 404,000</u>

	<b>Beginning Balance</b>		<b>Ending Balance</b>		<b>Due Within</b>
	<b>12/31/2020</b>	<b>Increases</b>	<b>Reductions</b>	<b>12/31/2021</b>	<b>One Year</b>
Net Pension Liability - Volunteer Plan	\$ 966,153	\$ 53,563	\$ -	\$ 1,019,716	
Accrued Compensated Absences	214,463	99,835	-	314,298	-
Total	<u>1,180,616</u>	<u>153,398</u>	<u>-</u>	<u>1,334,014</u>	<u>\$ -</u>

**Series 2001 G.O. Bond**

In May 2009, the District issued \$4,190,000 of general obligation bonds for capital improvements. Bond principal payments are due annually on December 1, and interest is due semi-annually on June 1 and December 1. Principal payments started at \$100,000 beginning in 2009 and increase to \$315,000 by 2023. Interest rates range from 2% to 4%.

Annual debt service requirements for the bonds at December 31, 2021 are as follows:

	<u>Year ended December 31,</u>		
	Principal	Interest	Total
2022	\$ -	\$ 12,600	\$ 12,600
2023	<u>315,000</u>	<u>12,600</u>	<u>327,600</u>
Total	<u>\$ 315,000</u>	<u>\$ 25,200</u>	<u>\$ 340,200</u>

**Windsor Severance Fire Protection District**  
**Notes to Financial Statements (continued)**  
**December 31, 2021**

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**5. Long-term Liabilities (continued)**

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**Capital Leases**

The District entered into capital lease-purchase financing for construction of Station 4 in Severance, Colorado dated March 2, 2021. The lease is secured by the station. Total acquisition cost of construction of the station is estimated to be \$7,000,000. Construction costs in process on December 31, 2021 totaled \$3,210,028 and the remaining funds are held in escrow. Payments are to be made in annual increasing installments beginning June 1, 2021, with final payment due December 1, 2035. The following is a summary of debt service principal and interest requirements to maturity:

<u>Year ending December 31,</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2022	\$ 404,000	\$ 149,773	\$ 553,773
2023	413,000	140,562	553,562
2024	422,000	131,146	553,146
2025	432,000	121,524	553,524
2026	442,000	111,674	553,674
2027-2031	2,363,000	402,624	2,765,624
2032-2035	<u>2,093,000</u>	<u>120,635</u>	<u>2,213,635</u>
Total	<u>\$ 6,569,000</u>	<u>\$ 1,177,939</u>	<u>\$ 7,746,939</u>

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**6. Risk Management**

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The District is exposed to various risks of loss related to various torts; theft of, damage to and destruction of assets; errors and omissions; injuries to employees; and natural disasters.

The District carries commercial insurance for all risks of loss, including workers' compensation and employee health and accident insurance. Settled claims resulting from these risks have not exceeded commercial insurance coverage in any of the past three fiscal years. There have been no significant reductions in insurance coverage.

# Windsor Severance Fire Protection District

## Notes to Financial Statements (continued)

### December 31, 2021

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#### 7. Defined Benefit Pension Plans

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The District currently maintains two separate defined benefit pension plans. The plans cover paid participating firefighters hired prior to associating with Fire and Police Pension Association of Colorado including new hires, paid administrative personnel and all volunteer firefighters. The FPPA is responsible for the physical safekeeping and investing of such contributions as well as for making the appropriate and legally authorized payments of pension benefits and other expenses of the plan.

##### **Volunteer Plan**

###### ***Plan Description***

The District has established the Volunteer Firefighters' Pension Plan (the "Plan"), an agent multiple-employer defined benefit pension plan administered by the Fire and Police Pension Association of Colorado ("FPPA"). As of December 31, 2021, the Plan has 40 retirees and beneficiaries, 5 inactive -nonretired members, and 2 active members. FPPA issues an annual, publicly available financial report that includes the assets of the Volunteer Plan. The report may be obtained on FPPA's website at [www.fppaco.org](http://www.fppaco.org).

The financial statements of this Plan are prepared using the accrual basis of accounting. Contributions are recognized in the period in which the contributions are due. Benefits and refunds are recognized when due and payable in accordance with the terms of the plan. The Plan investments are presented at fair value except for short-term investments, which are recorded at cost, which approximates fair value.

At December 31, 2021, the District reported a net pension liability of \$1,019,716 for this Plan.

The net pension liability was measured as of December 31, 2020, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of January 1, 2021. Standard update procedures were used to roll forward the total pension liability to December 31, 2021.

For the year ended December 31, 2021, the District recognized pension expense of \$155,395.

Any firefighter who has both attained the age of 50 and completed 20 years of active service shall be eligible for a monthly pension. Pro rata pensions would apply to volunteers who reached 50 years of age and had between 10 and 20 years of service. A firefighter, who is disabled in the line of duty and whose disability is of such character and magnitude as to deprive the firefighter of earning capacity which extends beyond one year, shall be compensated in an amount determined by the Pension Board. The Plan also provides for a lump-sum burial benefit upon the death of an active or retired firefighter. Spouses of deceased firefighters may receive benefits as authorized by State statute.

**Windsor Severance Fire Protection District**  
**Notes to Financial Statements (continued)**  
**December 31, 2021**

**7. Defined Benefit Pension Plans (continued)**

***Funding Policy***

An actuary is used to determine the annual required contribution (“ARC”) necessary to maintain the actuarial soundness of the Plan. Colorado law requires the State to make an annual contribution to the Plan. Because the District’s monthly benefit amount is over \$300, the State’s annual contribution is calculated as the highest State contribution made between 1998 and 2001. This funding policy results in the expectation that the plan’s assets will be able to fully pay for promised benefits through at least 2120. The projections in this report are strictly for the purpose of determining the GASB single discount rate and are different from a funding projection for the ongoing plan. District contributions to the Plan during the fiscal year ended December 31, 2021 totaled \$66,982.

***Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions***

At December 31, 2021, the District reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Deferred outflows of resources	Deferred inflows of resources
Net difference between projected and actual earning on pension plan investments	\$ 83,502	\$ 275,432
District contributions subsequent to the measurement date	66,982	-
Total	\$ 150,484	\$ 275,432

\$66,982 reported as deferred outflows of resources related to pensions, resulting from contributions subsequent to the measurement date, will be recognized as a reduction of the net pension liability in the year ended December 31, 2021.

Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense as follows:

Year ended December 31,

2022	\$	(63,925)
2023		(27,683)
2024		(69,434)
2025		(30,888)
	\$	(191,930)

**Windsor Severance Fire Protection District**  
**Notes to Financial Statements (continued)**  
**December 31, 2021**

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**7. Defined Benefit Pension Plans (continued)**

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*Actuarial assumptions*

The total pension liability and actuarially determined contributions as of the measurement date was determined using the following actuarial assumptions, applied to all periods included in the measurement:

	<b>Actuarially Determined Contributions</b>
Actuarial Valuation Date	January 1, 2019
Actuarial Method	Entry Age Normal
Amortization Method	Level Dollar, Open
Amortization Period	20 years
Investment Rate of Return	7.00%
Asset Valuation Method	5-Year smoothed fair value
Retirement Age	50% per year of eligibility until 100% at age 65
Includes Inflation at	2.50%
Mortality	<p><u>Pre-retirement:</u> RP-2014 Mortality Tables for Blue Collar Employees, projected with Scale BB, 55% multiplier for off-duty mortality.</p> <p><u>Post-retirement:</u> For ages less than 55, RP-2014 Mortality Tables for Blue Collar Employees. For ages 65 and older, RP-2014 Mortality Tables for Blue Collar Healthy Annuitants. For ages 55 through 64, a blend of the previous tables. All tables are projected with Scale BB.</p>

\*Plans that are heavily weighted with retiree liabilities use an amortization period based on the expected remaining lifetime of the participants.

The assumptions shown above pertain to the actuarial valuation as of January 1, 2019 and the associated Actuarially Determined Contribution for the year ending December 31, 2020.

**Windsor Severance Fire Protection District**  
**Notes to Financial Statements (continued)**  
**December 31, 2021**

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**7. Defined Benefit Pension Plans (continued)**

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***Discount Rate***

The discount rate used to measure the total pension liability was 7.00 percent. Projected benefit payments are required to be discounted to their actuarial present values using a Single Discount Rate that reflects (1) a long-term expected rate of return on pension plan investments (to the extent that the plan’s fiduciary net position is projected to be sufficient to pay benefits) and (2) tax-exempt municipal bond rate based on an index of 20-year general obligation bonds with an average AA credit rating as of the measurement date (to the extent that the plan’s projected fiduciary net position is not sufficient to pay benefits).

For the purpose of this valuation, the long-term expected rate of return on pension plan investments is 7.00%; the municipal bond rate is 2.00% (based on the weekly rate closest to but not later than the measurement date of the “state & local bonds” rate from Federal Reserve statistical release (H.15)); and the resulting Single Discount Rate is 7.00%.

***Long-term Expected Return on Plan Assets.***

The long-term expected rate of return on pension plan investments was determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighing the expected future real rates of return by the target asset allocation percentage and by adding expected inflation. Best estimates of arithmetic nominal rates of return for each major asset class included in the Fund’s target asset allocation as of December 31, 2020 are summarized in the following table:

<b>Asset Class</b>	<b>Target Allocation</b>	<b>Long-Term Expected Real Rate of Return</b>
Cash	2.0%	2.32%
Fixed Income	15.0%	9.26%
Absolute Return	10.0%	5.60%
Equity Long/Short	8.0%	6.87%
Global Equity	39.0%	8.23%
Private Markets	26.0%	10.63%
Total	100.0%	

***Sensitivity***

The following presents the District’s proportionate share of the net pension liability calculated using the discount rate of 7.00 percent, as well as what the District’s proportionate share of the net pension liability would be if it were calculated using a discount rate this is 1-percentage-point lower or 1-percentage-point higher than the current rate:

**Windsor Severance Fire Protection District**  
**Notes to Financial Statements (continued)**  
**December 31, 2021**

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**7. Defined Benefit Pension Plans (continued)**

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	<b>Projected Net Pension Liability</b>
1% Decrease to 6.00%	\$ 1,415,304
Single Discount Rate	1,019,176
1% Increase to 8.00%	684,439

*FPPA System Description.* The Fire & Police Pension Association administers an agent multiple-employer Public Employee Retirement System (PERS). The PERS represents the assets of numerous separate plans that have been pooled for investment purposes. The pension plans have elected to affiliate with FPPA for plan administration and investment only. FPPA issues a publicly available comprehensive annual financial report that can be obtained at <http://www.fppaco.org>

**FPPA Statewide Defined Benefit Plan**

**Plan Description:** The District contributes to the Statewide Defined Benefit Pension Plan (“SWDB Plan”), a cost-sharing multiple employer defined benefit pension plan, which is administered by the FPPA. The net pension liability, deferred outflows of resources and deferred inflows of resources related to pensions, pension expense, information about the fiduciary net position and additions to/deductions from the fiduciary net position of the SWDB Plan have been determined using the economic resources measurement focus and the accrual basis of accounting. Assets of the SWDB Plan are commingled for investment purposes in the Fire and Police Member's Benefit Fund.

*Plan description.* The SWDB Plan provides retirement benefits for members and beneficiaries according to plan provisions as enacted and governed by FPPA’s Pension Fund Board of Trustees. Colorado Revised Statutes ("CRS"), as amended, establishes basic benefit provisions under the SWDB Plan. FPPA issues an annual, publicly-available financial report that includes the assets of the SWDB Plan. That report may be obtained on FPPA’s website at <http://www.fppaco.org>.

Effective January 1, 2007, members currently covered under Social Security will receive half the benefit when compared to the SWDB Plan. Benefits paid to retired members are evaluated and may be re-determined every October 1. The amount of any increase is based on the Board’s discretion and can range from 0 to the higher of 3 percent or the Consumer Price Index.

The financial statements of the plan are prepared using the accrual basis of accounting. Plan member contributions are recognized in the period in which the contributions are due. Benefits and refunds are recognized when due and payable in accordance with the terms of the plan. The plan investments are presented at fair value except for short-term investments, which are recorded at cost, which approximates fair value.

# Windsor Severance Fire Protection District

## Notes to Financial Statements (continued)

### December 31, 2021

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#### 7. Defined Benefit Pension Plans (continued)

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##### *Benefits Provided*

A member is eligible for a normal retirement pension once the member has completed twenty-five years of credited service and has attained the age of 55. Effective January 1, 2021, a member may also qualify for a normal retirement pension if the member's combined years of service and age equals at least 80, with a minimum age of 50 (Rule of 80).

The benefit earned prior to January 1, 2007 for members of affiliated Social Security employers will be reduced by the amount of Social Security income payable to the member annually. Effective January 1, 2007, members currently covered under Social Security will receive half the benefit when compared to the SWDB. Benefits paid to retired members are evaluated and may be re-determined every October 1. The amount of any increase is based on the Board's discretion and can range from 0 to the higher of 3 percent or the Consumer Price Index.

##### *Contributions*

Through December 31, 2020, contribution rates for the SWDB plan are set by state statute. Employer contribution rates can only be amended by state statute. Member contribution rates can be amended by state statute or election of the membership. Effective January 1, 2021, contribution rates for employers and members may be increased equally by the FPPA Board of Directors upon approval through an election by both the employers and members.

In 2014, the members elected to increase the member contribution rate to the SWDB plan beginning in 2015. Member contribution rates will increase 0.5 percent annually through 2022 to a total of 12 percent of pensionable earnings. Employer contributions are 8 percent in 2019 and 2020. Employer contributions will increase 0.5 percent annually beginning in 2021 through 2030 to a total of 13 percent of pensionable earnings. In 2020, members of the SWDB plan and their employers are contributing at the rate of 11.0 percent and 8.0 percent, respectively, of pensionable earnings for a total contribution rate of 19.0 percent.

Contributions from members and employers of departments reentering the system are established by resolution and approved by the FPPA Board of Directors. The reentry group has a combined contribution rate of 22.5 percent and 23.0 percent of pensionable earnings in 2019 and 2020, respectively. It is a local decision as to whether the member or employer pays the additional 4 percent contribution. The member and employer contribution rates will increase through 2030 as described above for the non-reentering departments. Effective January 1, 2021, reentry departments may submit a resolution to the FPPA Board of Directors to reduce the additional 4 percent contribution, to reflect the actual cost of reentry by department, to the plan for reentry contributions. Each reentry department is responsible to remit contributions to the plan in accordance with their most recent FPPA Board of Directors approved resolution.

# Windsor Severance Fire Protection District

## Notes to Financial Statements (continued)

### December 31, 2021

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#### 7. Defined Benefit Pension Plans (continued)

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The contribution rate for members and employers of affiliated social security employers is 5.5 percent and 4.0 percent, respectively, of pensionable earnings for a total contribution rate of 9.50 percent in 2020 and 9.75 percent in 2021. Per the 2014 member election, members of the affiliate social security group had their required contribution rate increase 0.25 percent annually beginning in 2015 through 2022 to a total of 6 percent of pensionable earnings. Employer contributions are 4.0 percent in 2020 and 4.25 percent in 2021. Employer contributions will increase 0.25 percent annually beginning in 2021 through 2030 to a total of 6.5 percent of pensionable earnings.

Contributions to the Plan from the District were \$369,255 for the year ended December 31, 2021.

#### *Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions*

For determining the total pension liability and actuarially determined contributions, the post-retirement mortality tables for non-disabled retirees uses the 2006 central rates from the RP-2014 Annuitant Mortality Tables projected to 2018 using the MP-2017 projection scales, and the projected prospectively using the ultimate rates of the scale for all years. The preretirement off-duty mortality tables are adjusted to 50% of the RP-2014 mortality tables for active employees. The on-duty mortality rate is 0.00015.

At least every five years the FPPA's Board of Directors, in accordance with best practices, reviews its economic and demographic actuarial assumptions. At its July 2018 meeting, the Board of Directors reviewed and approved recommended changes to the actuarial assumptions. The recommendations were made by the FPPA's actuaries, Gabriel, Roeder, Smith & Co., based upon their analysis of past experience and expectations of the future. The assumption changes were effective for actuarial valuations beginning January 1, 2019. The actuarial assumptions impact actuarial factors for benefit purposes such as purchases of service credit and other benefits where actuarial factors are used.

At December 31, 2021, the District reported a net pension asset of \$966,714 for its proportionate share of the net pension asset. The net pension liability was measured as of December 31, 2020, and the total pension liability used to calculate the net pension liability was determined by an actuarial valuation as of that date. The proportion of the net pension liability (asset) was based on a projection of the long-term share of contributions to the pension plan relative to the projected contributions, actuarially determined.

The District's proportion was 0.4452 percent, which was an increase of 0.0089 from its proportion measured as of December 31, 2020.

**Windsor Severance Fire Protection District**  
**Notes to Financial Statements (continued)**  
**December 31, 2021**

**7. Defined Benefit Pension Plans (continued)**

For the year ended December 31, 2021, the District recognized pension expense of 182,880. At December 31, 2021, the District reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	Deferred outflows of resources	Deferred inflows of resources
Differences between expected and actual experience	\$ 819,868	\$ 3,845
Changes of assumptions or other inputs	411,158	-
Net difference on pension plan investments		
Net difference on pension plan investments between projected and actual earnings	-	992,954
District contributions subsequent to the measurement date	-	236,535
Changes in proportion and differences between contributions recognized and proportionate share of contributions	369,255	-
	<u>\$ 1,600,281</u>	<u>\$ 1,233,334</u>

The \$369,255 reported as deferred outflows of resources related to pensions resulting from District contributions subsequent to the measurement date will be recognized as a reduction of the net pension liability in the year ended December 31, 2022. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized in pension expense (income) as follows:

Year ended December 31,	
2022	\$ (139,592)
2023	(10,800)
2024	(177,853)
2025	(8,922)
2026	146,410
Thereafter	<u>188,449</u>
	\$ (2,308)

**Windsor Severance Fire Protection District**  
**Notes to Financial Statements (continued)**  
**December 31, 2021**

**7. Defined Benefit Pension Plans (continued)**

*Actuarial assumptions*

The actuarial valuations for the Statewide Defined Benefit Plan were used to determine the total pension liability and actuarially determined contributions for the fiscal year ending December 31, 2020. The valuations used the following actuarial assumption and other inputs:

	<b>Total Pension Liability</b>	<b>Actuarial Determined Contributions</b>
Actuarial Valuation Date	January 1, 2021	January 1, 2020
Actuarial Method	Entry Age Normal	Entry Age Normal
Amortization Method	N/A	Level % of Payroll, Open
Amortization Period	N/A	30 years
Long-Term Investment Rate of Return	7.0%	7.0%
Projected Salary Increases	4.25% - 11.25%	4.25% - 11.25%
Cost of Living Adjustments	0%	0%
Includes Inflation at	2.5%	2.5%

*Sensitivity*

The following presents the District's proportionate share of the net pension liability calculated using the discount rate of 7.00 percent, as well as what the District's proportionate share of the net pension asset (liability) would be if it were calculated using a discount rate this is 1-percentage-point lower or 1-percentage-point higher than the current rate.

	<b>Projected Net Pension (Asset) Liability</b>
1% Decrease to 6% Single Discount Rate	\$ 972,846 (966,714)
1% Increase to 8%	(2,572,912)

The long-term expected rate of return on pension plan investments was determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class. These ranges are combined to produce the long-term expected rate of return by weighing the expected future real rates of return by the target asset allocation percentage and by adding expected inflation (assumed at 2.5 percent). Best estimates of arithmetic real rates of return for each major asset class included in the Fund's target asset allocation as of December 31, 2020 are summarized in the following table:

**Windsor Severance Fire Protection District**  
**Notes to Financial Statements (continued)**  
**December 31, 2021**

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**7. Defined Benefit Pension Plans (continued)**

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<b>Asset Class</b>	<b>Target Allocation</b>	<b>Long-Term Expected Rate of Return</b>
Global Equity	39.0%	8.23%
Equity Long/Short	8.0%	6.87%
Private Markets	26.0%	10.63%
Fixed Income	15.0%	9.26%
Absolute Return	10.0%	5.60%
Cash	2.0%	2.32%
<b>Total</b>	<b>100.0%</b>	

***Discount Rate***

The discount rate used to measure the total pension liability was 7.00 percent. The projection of cash flows used to determine the discount rate assumed that contributions from participating employers will be made based on the actuarially determined rates based on the Board’s funding policy, which establishes the contractually required rates under Colorado statutes. Based on those assumptions, the SWDB fiduciary net position was projected to be available to make all the projected future benefit payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments was applied to all periods of projected benefit payments to determine the total pension liability.

Projected benefit payments are required to be discounted to their actuarial present values using a single discount rate that reflects (1) a long-term expected rate of return on pension plan investments (to the extent that the plan’s fiduciary net position is projected to be sufficient to pay benefits) and (2) tax-exempt municipal bond rate based on an index of 20-year general obligation bonds with an average AA credit rating as of the measurement date (to the extent that the plan’s projected fiduciary net position is not sufficient to pay benefits).

For the purpose of this valuation, the expected rate of return on pension plan investments is 7.00 percent; the municipal bond rate is 2.00 percent (based on the weekly rate closest to but not later than the measurement date of the “state & local bonds” rate from Federal Reserve statistical release (H.15)); and the resulting single discount rate is 7.00 percent.

**Windsor Severance Fire Protection District**  
**Notes to Financial Statements (continued)**  
**December 31, 2021**

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**8. Commitment and Contingencies**

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Claims and Judgments - The District participates in a number of federal, state, and local programs that are fully or partially funded by grants received from other governmental units. Expenses financed by grants are subject to audit by the appropriate grantor government. If expenses are disallowed due to noncompliance with grant program regulations, the District may be required to reimburse the grantor government. The District believes that disallowed expenses, if any, would not have a material effect on the overall financial position of the District.

Article X, Section 20 of the Colorado Constitution, commonly known as the Taxpayer's Bill of Rights (TABOR), contains tax, spending, revenue and debt limitations, which apply to the State of Colorado and all local governments.

Spending and revenue limits are determined based on the prior year's Fiscal Year Spending adjusted for allowable increases based upon inflation and local growth. Fiscal Year Spending is generally defined as expenditures plus reserve increases with certain exceptions. Revenue in excess of the Fiscal Year Spending limit must be refunded unless the voters approve retention of such revenues.

TABOR requires local governments to establish Emergency Reserves. These reserves must be at least 3% of Fiscal Year Spending (excluding bonded debt service). Local governments are not allowed to use the emergency reserves to compensate for economic conditions, revenue shortfalls, or salary or benefit increases.

Spending excludes spending from certain revenue and financial sources such as federal funds, gifts, property sales, fund transfers, damage awards, and fund reserves. The District considers \$277,121 as designated for the TABOR's three percent Reserved for Emergency for 2021.

The District's management believes it is in compliance with the provisions of TABOR. However, TABOR is complex and subject to interpretation. Many of the provisions, including the interpretation of how to calculate Fiscal Year Spending limits and qualifications as an Enterprise will require judicial interpretation.

# **Windsor Severance Fire Protection District**

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**Required Supplementary Information**

**Windsor Severance Fire Protection District**  
**Schedule of Revenues, Expenditures**  
**and Changes in Fund Balance—Actual and Budget**  
**Governmental Fund Type—General Fund**  
**December 31, 2021**

	<b>Original Budget</b>	<b>Final Budget</b>	<b>Actual</b>	<b>Variance with Final Budget Favorable (Unfavorable)</b>
<b>Revenues</b>				
Property tax	\$ 9,769,943	\$ 9,769,943	\$ 9,900,086	\$ 130,143
Specific ownership tax	379,581	379,581	572,474	192,893
Grants and donations	75,117	75,117	122,963	47,846
Charges for services	113,000	120,000	23,853	(89,147)
Plan reviews and inspections	408,040	408,040	764,611	356,571
Impact fees	-	-	159,038	159,038
Investment earnings	70,000	70,000	229,258	159,258
Wildland revenue	100,000	100,000	267,698	167,698
Other income	136,400	129,400	86,710	(49,690)
Total Revenues	11,052,081	11,052,081	12,126,691	1,074,610
<b>Expenditures:</b>				
Emergency operations	7,105,268	7,105,268	7,129,846	(24,578)
Administration	2,539,044	2,539,044	1,464,545	1,074,499
Debt Service	-	-	577,104	(577,104)
Total Expenditures	9,644,312	9,644,312	9,171,495	472,817
<b>Excess Revenue Over (Under) Expenditures</b>	1,407,769	1,407,769	2,955,196	1,547,427
<b>Other financing sources and (uses)</b>				
Transfers in (out)	(1,128,616)	(1,128,616)	(65,862)	1,062,754
Total other financing sources and (uses)	(1,128,616)	(1,128,616)	(65,862)	1,062,754
<b>Net Change in fund balance</b>	279,153	279,153	2,889,334	2,610,181
<b>Fund Balance—Beginning of year</b>	5,420,406	5,420,406	6,409,900	989,494
<b>Fund Balance—End of Year</b>	\$ 5,699,559	\$ 5,699,559	\$ 9,299,234	\$ 3,599,675

The accompanying notes are an integral part of these financial statements.

**Windsor Severance Fire Protection District**  
**Required Supplementary Information**  
**Schedules of Employer Contributions**  
**As of Measurement Period Ended**

**Statewide Defined Benefit Plan**

<b>Measurement Period Ended*</b>	<b>Statutorily Required Contributions</b>	<b>Actual Employer Contributions</b>	<b>Contribution Excess/(Deficiency)</b>	<b>Actual Covered Payroll</b>	<b>Contributions as a Percentage of Covered Payroll</b>
12/31/2020	\$ 286,125	\$ 286,125	\$ -	\$ 3,576,563	8.00%
12/31/2019	257,306	257,306	-	3,216,325	8.00%
12/31/2018	177,112	177,112	-	2,213,900	8.00%
12/31/2017	171,156	171,156	-	2,139,450	8.00%
12/31/2016	166,050	166,050	-	2,075,625	8.00%
12/31/2015	139,095	139,095	-	1,738,688	8.00%
12/31/2014	146,225	146,225	-	1,827,813	8.00%
12/31/2013	133,391	133,391	-	1,667,388	8.00%

Note: This schedule is intended to show information for ten years. Additional years will be displayed as they become available.

The accompanying notes are an integral part of these financial statements.

**Windsor Severance Fire Protection District**  
**Required Supplementary Information**  
**Schedule of Proportionate Share of the Net Pension Liability and Related Ratios**

**Statewide Defined Benefit Plan**

<b>Measurement Period Ended*</b>	<b>Proportion of the Net Pension Liability/Asset</b>	<b>Proportionate Share of the Net Pension Liability (Asset)</b>	<b>Actual Covered Payroll</b>	<b>Net Pension Liability (Asset) as a Percentage of Covered Payroll</b>	<b>Fiduciary Net Position as a Percentage of Total Pension Liability/Asset</b>
12/31/2020	0.445%	\$ (966,714)	\$ 3,576,563	-27.03%	106.8%
12/31/2019	0.436%	(246,805)	3,216,325	-7.67%	101.9%
12/31/2018	0.331%	417,847	2,213,900	18.87%	95.2%
12/31/2017	0.368%	(526,206)	2,139,450	-24.60%	106.3%
12/31/2016	0.406%	146,547	2,075,625	7.06%	98.2%
12/31/2015	0.359%	(6,323)	1,738,688	-0.36%	100.1%
12/31/2014	0.406%	(458,709)	1,827,813	-25.10%	106.8%
12/31/2013	0.384%	(343,269)	1,667,388	-20.59%	105.8%

Note: This schedule is intended to show information for ten years. Additional years will be displayed as they become available.

\* The data provided in this schedule is based as of the measurement date of the District's net pension liability, which is as of the beginning of the year.

The accompanying notes are an integral part of these financial statements.

**Windsor Severance Fire Protection District**  
**Required Supplementary Information**  
**Schedules of Employer Contributions**  
**As of Measurement Period Ended**

<u>Volunteer Plan</u>						
<u>Measurement Period Ended*</u>	<u>Actuarially Required Contributions</u>	<u>Actual Employer Contributions *</u>	<u>Contribution Excess/(Deficiency)</u>	<u>Actual Covered Payroll</u>	<u>Contributions as a Percentage of Covered Payroll</u>	
12/31/2020	\$ 126,606	\$ 125,873	\$ (733)	\$ -	N/A**	
12/31/2019	53,941	66,249	12,308	-	N/A**	
12/31/2018	53,941	125,873	71,932	-	N/A**	
12/31/2017	66,190	125,873	59,683	-	N/A**	
12/31/2016	90,859	125,873	35,014	-	N/A**	
12/31/2015	90,859	125,873	35,014	-	N/A**	
12/31/2014	75,406	192,122	116,716	-	N/A**	
12/31/2013	75,406	59,624	(15,782)	-	N/A**	

Note: This schedule is intended to show information for ten years. Additional years will be displayed as they become available.

\* Includes both employer contribution and State of Colorado Discretionary Payment

\*\* Ratio not applicable (N/A) since payroll is zero due to the plan covering volunteers.

**Windsor Severance Fire Protection District**  
**Required Supplementary Information**  
**Volunteer Pension Fund**  
**Schedule of Changes in Net Pension Liability/ (Asset) and Related Ratios**  
**Last 10 Years**

Measurement period ended December 31,	<u>2020</u>	<u>2019</u>	<u>2018</u>	<u>2017</u>	<u>2016</u>	<u>2015</u>	<u>2014</u>
<b>Total pension liability</b>							
Service cost	\$ 3,210	\$ 3,210	\$ 4,922	\$ 4,922	\$ 31,525	\$ 31,525	\$ 33,305
Interest	258,032	260,866	238,009	240,858	224,526	224,809	222,586
Benefit Changes	221,088	456,794	-	-	213,881	-	-
Difference between expected and actual experience	35,598	-	20,111	-	(53,506)	-	17,546
Changes of assumptions	-	-	124,829	-	91,012	-	-
Benefit Payments	<u>(316,695)</u>	<u>(292,845)</u>	<u>(288,132)</u>	<u>(279,550)</u>	<u>(273,801)</u>	<u>(246,898)</u>	<u>(239,079)</u>
<b>Net change in total pension liability</b>	201,233	428,025	99,739	(33,770)	233,637	9,436	34,358
<b>Total pension liability - Beginning</b>	3,840,261	3,412,236	3,312,497	3,346,267	3,112,630	3,103,194	3,068,836
<b>Total pension liability - Ending (a)</b>	4,041,494	3,840,261	3,412,236	3,312,497	3,346,267	3,112,630	3,103,194
<b>Plan fiduciary net position</b>							
Employer contributions	66,249	66,249	66,249	66,249	66,249	132,498	-
Net investment income	348,720	376,066	2,845	377,237	137,346	49,940	178,326
Benefit payments	(316,695)	(292,845)	(288,132)	(279,550)	(273,801)	(246,898)	(239,079)
Administrative expense	(9,688)	(11,286)	(11,185)	(11,884)	(4,390)	(6,375)	(4,463)
State of Colorado supplemental discretionary paymen	<u>59,624</u>	<u>-</u>	<u>59,624</u>	<u>59,624</u>	<u>59,624</u>	<u>59,624</u>	<u>59,624</u>
<b>Net change in plan fiduciary net position</b>	148,210	138,184	(170,599)	211,676	(14,972)	(11,211)	(5,592)
<b>Plan fiduciary net position - beginning</b>	2,874,108	2,735,924	2,906,523	2,694,847	2,709,819	2,721,030	2,726,622
<b>Plan fiduciary net position - end (b)</b>	3,022,318	2,874,108	2,735,924	2,906,523	2,694,847	2,709,819	2,721,030
<b>District's net pension liability - ending (a)-(b)</b>	1,019,176	966,153	676,312	405,974	651,420	402,811	382,164
<b>Plan fiduciary net position as a percentage of the total pension liability</b>	74.78%	74.84%	80.18%	87.74%	80.53%	87.06%	87.68%

Note: This schedule is intended to show information for ten years. Additional years will be displayed as they become available.

Note 2: The data provided in this schedule is based as of the measurement date of the District's net pension liability.

# **Windsor Severance Fire Protection District**

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**Other Supplementary Information**

**Windsor Severance Fire Protection District**  
**Schedule of Revenues, Expenditures**  
**and Changes in Fund Balance—Actual and Budget**  
**Governmental Fund Type—Capital Fund**  
**December 31, 2021**

	<u>Original Budget</u>	<u>Final Budget</u>	<u>Actual</u>	<b>Variance with Final Budget Favorable (Unfavorable)</b>
<b>Revenues</b>	\$ 77,552	\$ -	\$ -	\$ (77,552)
Total Revenues	<u>77,552</u>	<u>-</u>	<u>-</u>	<u>(77,552)</u>
<b>Expenditures:</b>				
Debt issuance costs	-	-	26,847	(26,847)
Capital outlay	<u>1,205,700</u>	<u>4,566,109</u>	<u>4,495,519</u>	<u>70,590</u>
Total Expenditures	<u>1,205,700</u>	<u>4,566,109</u>	<u>4,522,366</u>	<u>43,743</u>
<b>Excess Revenue Over (Under)</b>				
<b>Expenditures</b>	<u>(1,128,148)</u>	<u>(4,566,109)</u>	<u>(4,522,366)</u>	<u>43,743</u>
<b>Other financing sources and (uses)</b>				
Issuance of capital lease	-	6,973,153	7,000,000	26,847
Transfers in (out)	<u>1,128,616</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total other financing sources and (uses)	<u>1,128,616</u>	<u>6,973,153</u>	<u>7,000,000</u>	<u>26,847</u>
<b>Net Change in fund balance</b>	468	2,407,044	2,477,634	70,590
<b>Fund Balance—Beginning of year</b>	<u>6,336,355</u>	<u>6,336,355</u>	<u>6,336,355</u>	<u>-</u>
<b>Fund Balance—End of Year</b>	<u>\$ 6,336,823</u>	<u>\$ 8,743,399</u>	<u>\$ 8,813,989</u>	<u>\$ 70,590</u>

The accompanying notes are an integral part of these financial statements.

**Windsor Severance Fire Protection District**  
**Schedule of Revenues, Expenditures**  
**and Changes in Fund Balance—Actual and Budget**  
**Governmental Fund Type—Debt Service Fund**  
**December 31, 2021**

	<u>Original Budget</u>	<u>Final Budget</u>	<u>Actual</u>	<u>Variance with Final Budget Favorable (Unfavorable)</u>
<b>Revenues</b>				
Property taxes	\$ 387,900	\$ 387,900	\$ 344,014	\$ (43,886)
Specific ownership taxes	-	-	\$ 17,173	17,173
Investment earnings	-	-	7,939	7,939
Total Revenues	<u>387,900</u>	<u>387,900</u>	<u>369,126</u>	<u>(18,774)</u>
<b>Expenditures:</b>				
Administration	-	-	-	-
Principal	350,000	350,000	350,000	-
Interest	26,600	26,600	26,600	-
Total Expenditures	<u>376,600</u>	<u>376,600</u>	<u>376,600</u>	<u>-</u>
<b>Net Change in fund balance</b>	11,300	11,300	(7,474)	(18,774)
<b>Other financing sources and (uses)</b>				
Transfers in (out)	-	-	65,862	65,862
Total other financing sources and (uses)	<u>-</u>	<u>-</u>	<u>65,862</u>	<u>65,862</u>
<b>Fund Balance—Beginning of year</b>	<u>4,025</u>	<u>4,025</u>	<u>4,025</u>	<u>-</u>
<b>Fund Balance—End of Year</b>	<u>\$ 15,325</u>	<u>\$ 15,325</u>	<u>\$ 62,413</u>	<u>\$ 47,088</u>

The accompanying notes are an integral part of these financial statements.

# **Windsor Severance Fire Protection District**

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**Statistical Section**

## **Statistical Section**

This part of the annual comprehensive financial report of the District presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the government's overall financial health of the District.

This section contains the following tables and information:

### **Financial Trends**

These schedules contain trend information to help the reader understand how the financial performance and well-being of the District have changed over time.

### **Revenue Capacity**

These schedules contain information to help the reader assess the most significant local revenue source of the District – the property tax.

### **Debt Capacity**

These schedule present information to help the reader assess the affordability of the current levels of outstanding debt of the District and its ability to issue additional debt in the future.

### **Demographic and Economic Information**

These schedule offer demographic and economic indicators to help the reader understand the environment within which the financial activities of the District take place.

### **Operating information**

These schedules contain service and infrastructure data to help the reader understand how the information in the financial report of the District relates to the services the District provide and the activities it performs.

Windsor-Severance Fire Protection District  
 Net Position By Component  
 Last ten fiscal years  
 (accrual basis of accounting)

	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
Governmental Activities										
Net investments in capital assets	\$ 12,870,055	\$ 10,579,776	\$ 7,073,284	\$ 7,415,789	\$ 5,596,982	\$ 5,993,341	\$ 3,910,177	\$ 3,536,685	\$ 2,915,833	\$ 2,346,180
Restricted	4,889,478	392,921	304,078	690,214	655,851	597,907	964,031	503,295	551,567	1,930,599
Unrestricted	<u>8,595,950</u>	<u>12,241,092</u>	<u>10,984,017</u>	<u>7,580,705</u>	<u>6,972,920</u>	<u>4,636,619</u>	<u>5,068,874</u>	<u>4,536,013</u>	<u>4,419,055</u>	<u>2,884,577</u>
Total governmental activities net position	<u>\$ 26,355,483</u>	<u>\$ 23,213,789</u>	<u>\$ 18,361,379</u>	<u>\$ 15,686,708</u>	<u>\$ 13,225,753</u>	<u>\$ 11,227,867</u>	<u>\$ 9,943,082</u>	<u>\$ 8,575,993</u>	<u>\$ 7,886,455</u>	<u>\$ 7,161,356</u>

Source: District financial records.

Windsor-Severance Fire Protection District  
Changes in Net Position  
Last ten fiscal years  
(accrual basis of accounting)

	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
<b>Expenses</b>										
<b>Governmental activities</b>										
General Government	\$ 9,198,009	\$ 8,515,157	\$ 7,243,139	\$ 4,994,517	\$ 5,059,304	\$ 4,914,209	\$ 4,411,138	\$ 4,244,779	\$ 4,034,700	\$ 4,236,312
Public Safety	-	-	-	-	-	-	-	-	-	-
Interest on long-term debt	156,114	39,414	72,085	-	-	-	-	-	-	270,349
<b>Total primary government expenses</b>	<b>9,354,123</b>	<b>8,554,571</b>	<b>7,315,224</b>	<b>4,994,517</b>	<b>5,059,304</b>	<b>4,914,209</b>	<b>4,411,138</b>	<b>4,244,779</b>	<b>4,034,700</b>	<b>4,506,661</b>
<b>Program revenues</b>										
<b>Governmental activities</b>										
Charges for services	1,056,162	709,987	480,460	787,706	496,266	215,135	345,770	171,852	261,680	35,110
Operating grants and contributions	122,963	210,961	358,532	110,695	28,739	5,727	76,528	82,824	66,651	-
Capital Grants and Contributions	-	-	-	71,465	71,465	71,465	88,825	152,523	206,400	-
<b>Total primary government program revenues</b>	<b>1,179,125</b>	<b>920,948</b>	<b>838,992</b>	<b>969,866</b>	<b>596,470</b>	<b>292,327</b>	<b>511,123</b>	<b>407,199</b>	<b>534,731</b>	<b>35,110</b>
<b>Net(expense)/revenue:</b>										
Total primary government net expense	<u>(8,174,998)</u>	<u>(7,633,623)</u>	<u>(6,476,232)</u>	<u>(4,024,651)</u>	<u>(4,462,834)</u>	<u>(4,621,882)</u>	<u>(3,900,015)</u>	<u>(3,837,580)</u>	<u>(3,499,969)</u>	<u>(4,471,551)</u>
<b>General Revenue and Other Changes in Net position</b>										
<b>Governmental activities:</b>										
Property taxes	10,244,100	12,112,471	8,763,104	5,990,919	5,889,361	5,521,402	5,034,753	4,222,161	4,159,327	4,013,946
Specific ownership tax	589,647	-	-	477,541	481,323	369,205	-	336,348	304,776	309,454
impact fees	159,038	-	-	-	-	-	-	-	-	-
interest earnings	237,197	179,213	-	101,245	48,224	8,789	5,437	2,136	8,414	18,739
Other	86,710	123,797	43,281	77,426	41,812	7,271	13,385	9,756	11,912	133,525
Donation	-	-	20,456	-	-	-	-	-	-	-
Gain on Sale of Asset	-	-	324,062	-	-	-	-	22,966	3,702	-
Transfer	-	-	-	(17,898)	-	-	-	(66,249)	(125,873)	-
<b>Total primary government</b>	<b>11,316,692</b>	<b>12,415,481</b>	<b>9,150,903</b>	<b>6,629,233</b>	<b>6,460,720</b>	<b>5,906,667</b>	<b>5,053,575</b>	<b>4,527,118</b>	<b>4,362,258</b>	<b>4,475,664</b>
<b>Change in Net Position</b>										
Total primary government	<u>\$ 3,141,694</u>	<u>\$ 4,781,858</u>	<u>\$ 2,674,671</u>	<u>\$ 2,604,582</u>	<u>\$ 1,997,886</u>	<u>\$ 1,284,785</u>	<u>\$ 1,153,560</u>	<u>\$ 689,538</u>	<u>\$ 862,289</u>	<u>\$ 4,113</u>

Source: District financial records.

Windsor-Severance Fire Protection District  
Fund balances of Governmental Funds  
Last ten fiscal years  
(modified accrual basis of accounting)

	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
<b>General fund</b>										
Nonspendable for prepaid items	\$ 59,573	\$ 59,481	\$ 33,408	\$ 65,447	\$ 65,447	\$ 61,277	\$ 58,503	\$ 54,979	\$ -	\$ -
Restricted for emergencies	277,121	388,896	272,000	216,000	199,000	174,000	155,000	137,000	131,462	123,000
Restricted for IGA Maintenance	-	-	-	34,869	36,206	32,163	-	10,958	-	-
Restricted for Capital Projects	-	-	-	-	-	-	-	-	78,249	-
Committed for Capital Projects	1,739,770	-	-	-	-	-	21,860	-	-	-
Unassigned	7,222,770	5,961,523	2,758,412	6,977,860	5,575,758	3,710,448	5,026,718	4,500,840	4,439,836	4,242,500
<b>Total general fund</b>	<b>\$ 9,299,234</b>	<b>\$ 6,409,900</b>	<b>\$ 3,063,820</b>	<b>\$ 7,294,176</b>	<b>\$ 5,876,411</b>	<b>\$ 3,977,888</b>	<b>\$ 5,262,081</b>	<b>\$ 4,703,777</b>	<b>\$ 4,649,547</b>	<b>\$ 4,365,500</b>
<b>All other governmental funds</b>										
<b>Restricted</b>										
Debt service funds	\$ 62,413	\$ 4,025	\$ 32,078	\$ 439,345	\$ 420,645	\$ 391,744	\$ 371,296	\$ 350,322	\$ 323,111	\$ 298,358
Capital projects	4,549,944	-	-	-	-	-	-	5,015	18,745	1,509,241
<b>Committed</b>										
Capital projects	4,264,045	6,336,355	6,500,000	-	-	-	-	-	-	-
Assigned	-	-	-	-	-	-	-	-	-	-
Unassigned	-	-	-	-	-	-	-	-	-	-
<b>Total all other governmental funds</b>	<b>\$ 8,876,402</b>	<b>\$ 6,340,380</b>	<b>\$ 6,532,078</b>	<b>\$ 439,345</b>	<b>\$ 420,645</b>	<b>\$ 391,744</b>	<b>\$ 371,296</b>	<b>\$ 355,337</b>	<b>\$ 341,856</b>	<b>\$ 1,807,599</b>

Source: District financial records.

Windsor-Severance Fire Protection District  
 Changes in Fund Balances - Governmental Funds and Debt Service Ratio  
 Last ten fiscal years  
 (modified accrual basis of accounting)

	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
<b>Revenues</b>										
Property taxes	10,244,100	12,112,471	8,763,104	6,468,461	6,370,684	5,890,607	5,034,753	4,558,508	4,464,102	4,323,400
Specific ownership tax	589,647	-	-	-	-	-	-	-	-	-
Intergovernmental	-	-	-	-	-	-	165,353	-	-	-
Licenses and Permits	-	-	-	-	-	-	14,390	-	-	-
impact fees	159,038	-	-	-	-	-	-	-	-	-
Charges for services	1,056,162	709,987	480,460	787,706	496,266	215,135	331,380	171,852	261,680	35,110
Grants	122,963	210,961	197,567	182,160	100,204	77,192	-	235,347	66,651	24,519
Donation	-	-	160,965	-	-	-	-	-	-	-
Investment earnings	237,197	179,213	20,456	101,245	48,224	8,789	5,437	2,136	8,414	18,739
Miscellaneous	86,710	131,145	43,281	77,425	41,812	7,271	13,385	9,757	11,912	109,006
<b>Total Revenues</b>	<b>12,495,817</b>	<b>13,343,777</b>	<b>9,665,833</b>	<b>7,616,997</b>	<b>7,057,190</b>	<b>6,198,994</b>	<b>5,564,698</b>	<b>4,977,600</b>	<b>4,812,759</b>	<b>4,510,774</b>
<b>Expenditures (1)</b>										
<b>Public Safety:</b>										
Emergency operations	7,129,846	-	-	-	-	-	-	-	-	-
Administration	1,491,392	-	-	-	-	-	-	-	-	-
<b>Capital outlay:</b>										
Buildings and improvements	4,338,847	-	-	-	-	-	-	-	-	-
Machinery and equipment	91,652	-	-	-	-	-	-	-	-	-
Vehicles	65,020	-	-	-	-	-	-	-	-	-
<b>Debt Service</b>										
Debt issuance costs	26,847	-	-	-	-	-	-	-	-	63,506
Principal	781,000	335,000	755,000	393,019	398,694	3,078,500	408,311	599,985	606,163	370,000
Interest	145,857	45,572	72,085	-	-	-	196,125	-	-	223,814
Administration	-	-	2,182,494	1,651,024	1,464,375	1,371,464	1,283,806	1,108,035	1,077,371	1,219,077
Museum	-	-	10,620	12,496	11,875	2,991	2,308	14,059	3,843	-
Firefighting	-	-	3,582,431	2,773,367	2,696,635	2,351,199	2,189,070	1,937,285	1,939,137	1,872,059
Medical Rescue Services	-	-	21,684	6,640	9,531	17,343	12,023	15,015	39,339	-
Fire Prevention	-	-	247,912	115,006	93,048	85,088	83,958	79,052	87,135	73,394
Health and Safety	-	-	13,653	16,399	18,752	22,431	12,682	21,226	8,988	-
Personnel expenses	-	6,136,460	-	-	-	-	-	-	-	-
Communications and information technology	-	147,315	62,236	56,785	36,769	28,129	22,542	17,693	13,384	2,776
Managerial expenses	-	702,983	-	-	-	-	-	-	-	-
Training	-	124,963	-	-	-	-	-	-	-	-
Building maintenance	-	171,687	206,109	156,494	225,380	219,359	145,360	148,417	118,360	94,686
Equipment maintenance	-	261,141	182,530	156,082	124,004	94,833	146,826	109,105	88,670	28,442
Capital outlay	-	2,264,274	741,987	974,232	50,703	191,402	487,424	929,868	1,924,138	918,217
Other	-	-	48,777	-	-	-	-	-	-	-
<b>Total Expenditures</b>	<b>14,070,461</b>	<b>9,808,823</b>	<b>7,300,433</b>	<b>5,918,525</b>	<b>4,731,072</b>	<b>4,384,239</b>	<b>4,385,999</b>	<b>4,379,755</b>	<b>5,300,365</b>	<b>4,208,651</b>
<b>Excess of revenues over (under) expenditures</b>	<b>(1,574,644)</b>	<b>3,534,954</b>	<b>2,365,400</b>	<b>1,698,472</b>	<b>2,326,118</b>	<b>1,814,755</b>	<b>1,178,699</b>	<b>597,845</b>	<b>(487,606)</b>	<b>302,123</b>
<b>Other financing sources (uses)</b>										
Issuance of capital lease	7,000,000	-	-	-	-	-	-	(66,249)	12,946	2,955,000
Payments to refunding agent	-	-	-	-	-	-	-	-	-	(1,560,000)
Discount on capital lease refunding	-	-	-	-	-	-	-	-	-	(26,723)
Transfer in	65,862	2,116,206	6,500,000	-	-	-	-	-	78,249	1,326,274
Transfer out	(65,862)	(2,116,206)	(6,500,000)	(17,898)	-	-	-	-	(204,122)	(1,326,274)
Proceeds on Sale of Assets	-	-	324,062	-	-	-	-	136,100	25,000	-
<b>Total other financing sources (uses)</b>	<b>7,000,000</b>	<b>-</b>	<b>324,062</b>	<b>(17,898)</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>69,851</b>	<b>(87,927)</b>	<b>1,368,277</b>
<b>Net change in fund balances</b>	<b>\$ 5,425,356</b>	<b>\$ 3,534,954</b>	<b>\$ 2,689,462</b>	<b>\$ 1,680,574</b>	<b>\$ 2,326,118</b>	<b>\$ 1,814,755</b>	<b>\$ 1,178,699</b>	<b>\$ 667,696</b>	<b>\$ (575,533)</b>	<b>\$ 1,670,400</b>
<b>Debt Service as a percentage of noncapital expenditures</b>	<b>6.78%</b>	<b>5.04%</b>	<b>12.61%</b>	<b>7.95%</b>	<b>8.52%</b>	<b>73.42%</b>	<b>15.50%</b>	<b>17.39%</b>	<b>17.95%</b>	<b>19.98%</b>

Source: District financial records.

(1) For Fiscal Years 2012 through 2020, expenditures were not broken out by function in audited financials.

Windsor-Severance Fire Protection District  
Assessed and Estimated Actual Value of Taxable Property  
Last ten fiscal years

Fiscal year ended December 31,	Vacant Land	Residential	Commercial	Industrial	Agricultural	Oil & Gas	State Assessed	Mineral	Less: Tax Exempt Real property	Total		Estimated Real Market Value	Assessed value as a % of actual Value
										Taxable Assessed Value	Direct Tax Rate		
2012 (1)	23,648,550	211,737,380	66,829,370	124,845,570	6,903,880	64,122,560	15,747,600	676,120	26,387,880	\$ 488,123,150	\$ 7.1940	3,449,754,843	14%
2013	22,344,880	215,581,050	67,044,280	114,452,420	6,889,020	80,133,050	17,132,680	680,710	27,451,240	\$ 496,806,850	7.1940	3,482,172,765	14%
2014	19,975,850	226,619,910	64,536,290	109,065,420	8,309,590	94,088,223	19,623,980	588,870	28,732,760	\$ 514,075,373	7.1940	3,737,113,730	14%
2015	19,170,610	238,145,860	72,615,040	99,209,810	8,253,400	146,210,313	18,491,810	641,070	44,847,990	\$ 557,889,923	7.1940	3,943,205,359	14%
2016	25,581,078	290,182,302	78,642,974	102,188,624	9,531,472	200,615,008	19,703,840	1,398,050	48,935,751	\$ 678,907,597	7.2480	4,720,558,417	14%
2017	22,439,333	304,689,884	80,454,885	105,333,708	9,609,203	227,918,258	22,526,990	1,072,246	51,847,703	\$ 722,196,804	7.1940	4,951,383,273	15%
2018	25,997,221	336,314,140	88,242,635	112,828,700	10,366,353	186,865,794	22,217,390	1,051,089	59,031,303	\$ 724,852,019	7.1940	5,832,414,228	12%
2019	22,851,383	359,129,835	92,702,833	114,967,621	12,107,688	464,698,315	20,678,476	900,574	64,214,913	\$ 1,023,821,812	7.1940	6,527,091,552	16%
2020	31,105,195	437,562,145	123,309,728	134,351,347	12,556,845	684,842,308	22,987,932	598,951	87,751,475	\$ 1,359,562,976	7.7500	8,131,136,987	17%
2021	29,006,874	476,646,646	136,942,459	137,839,132	12,463,895	485,351,050	25,828,548	909,041	92,164,462	\$ 1,212,823,183	7.7500	8,158,550,560	15%

Source: Weld and Larimer County Tax Assessor

(1) Estimate. Larimer County Tax Assessor did not have this information for this year, used best available information

Windsor-Severance Fire Protection District  
Property Tax Rates - All Direct and Overlapping Governments  
Last ten fiscal years

Fiscal year ended December 31,	Windsor Severance Fire Rescue (1)	Windsor Severance Fire Rescue Debt Service (1)	Total District	Overlapping Rates				Total Direct and overlapping rates
				Poudre School District R-1	Thompson School District No. R2-J	Windsor RE-4 School District	Windsor Town	
2012	7.1940	0.7290	7.9230	52.20	40.84	48.99	12.03	161.9840
2013	7.1940	0.7700	7.9640	54.69	40.42	47.95	12.03	163.0450
2014	7.1940	0.7290	7.9230	52.76	40.27	47.51	12.03	160.4890
2015	7.1940	0.6610	7.8550	52.63	38.39	47.30	12.03	158.2050
2016	7.2480	0.5470	7.7950	52.63	38.35	41.49	12.03	152.2980
2017	7.1940	0.5200	7.7140	52.63	36.32	48.22	12.03	156.9050
2018	7.1940	0.5050	7.6990	52.63	47.43	49.19	12.03	168.9770
2019	7.1940	0.3650	7.5590	52.63	43.84	44.83	12.03	160.8840
2020	7.7500	0.3110	8.0610	56.00	44.58	39.43	12.03	160.1030
2021	7.7500	0.3080	8.0580	55.00	44.59	40.23	12.03	159.9070

Source: Weld and Larimer County Tax Assessor

(1) Estimate. Most current data available.

Windsor-Severance Fire Protection District  
Principal Property Taxpayers  
Current and Nine Years Ago

**12/31/2021 (1)**

<u>Taxpayer</u>	<u>Type of Business</u>	<b>12/31/2021 (1)</b>	
		<u>Assessed Value</u>	<u>% of Total Assessed Value</u>
Kerr-McGee Oil & Gas Onshore LP	Energy	\$ 2,064,772,160	9.34%
Noble Energy Inc	Energy	1,387,884,610	6.28%
PDC Energy Inc	Energy	1,155,499,040	5.22%
Extraction Oil & Gas LLC	Energy	804,258,880	3.64%
PDC Energy Inc (KEA)	Energy	624,674,090	2.82%
Crestone Peak Resources LP	Energy	459,152,690	2.08%
Highpoint Operating Corporation	Energy	447,879,840	2.03%
Great Western Oil & Gas Co LLC	Energy	405,250,980	1.83%
Bonanza Creek Energy Inc	Energy	390,730,470	1.77%
Public Service Company of Colorado (XCEL)	Utility	283,190,400	1.28%
		<u>8,023,293,160</u>	<u>36.28%</u>
Total Assessed Value		<u>22,116,612,524</u>	

**December 31, 2012**

<u>Taxpayer</u>	<u>Type of Business</u>	<b>December 31, 2012</b>	
		<u>Assessed Value</u>	<u>% of Total Assessed Value</u>
Noble Energy Inc	Energy	\$ 1,337,193,180	32.52%
Kerr-McGee Oil & Gas Onshore LP	Energy	1,014,003,300	24.66%
Petroleum Development Corp	Energy	241,624,500	5.88%
Public Service Company of Colorado (XCEL)	Utility	207,498,900	5.05%
Encana Oil & Gas (USA)	Energy	205,684,190	5.00%
DCP Midstream LP	Energy	154,354,480	3.75%
EOG Resources Inc	Energy	138,522,790	3.37%
Vestas Blades America Inc	Energy	83,657,130	2.03%
Kerr McGee Gaterhing LLC	Energy	80,051,600	1.95%
Anheuser-Busch, Inc.	Beverage	72,694,930	1.77%
		<u>\$ 3,535,285,000</u>	<u>85.98%</u>
Total Assessed Value		<u>\$ 4,111,588,383</u>	

**Source:** Larimer and Weld Audited Financial Statements

(1) Estimate. Most current data available.

Windsor-Severance Fire Protection District  
Property Tax Levies and Collections  
Last ten fiscal years

Fiscal year ended December 31,	Original Property Tax Levy	Tax Roll Corrections	Property Tax Levy (Adjusted)	Collected within the Fiscal Year of Levy		Collections in Subsequent Years	Amount	% of Levy
				Amount	% of Levy			
2012	4,041,055	- (1)	\$ 4,041,055	4,007,516	99.17%	- (1)	\$ 4,007,516	99.17%
2013	4,164,729	- (1)	4,164,729	4,134,542	99.28%	- (1)	4,134,542	99.28%
2014	4,291,391	- (1)	4,291,391	4,207,001	98.03%	- (1)	4,207,001	98.03%
2015	4,715,373	- (1)	4,715,373	4,695,671	99.58%	- (1)	4,695,671	99.58%
2016	5,591,298	- (1)	5,591,298	5,543,805	99.15%	- (1)	5,543,805	99.15%
2017	5,926,413	- (1)	5,926,413	5,892,027	99.42%	- (1)	5,892,027	99.42%
2018	6,023,887	(22,202)	6,001,685	5,971,842	99.50%	- (1)	5,971,842	99.50%
2019	8,194,311	(4,170)	8,190,141	8,185,326	99.94%	- (1)	8,185,326	99.94%
2020	12,216,069	(97,741)	12,118,328	12,112,471	99.95%	- (1)	12,112,471	99.95%
2021	10,457,843	(2,110)	10,455,733	10,354,800	99.03%	- (1)	10,354,800	99.03%

Source: Windsor-Severance Fire Protection Finance Office, Larimer County Treasurer Office and Weld County Treasurer Office

(1) Larimer County Treasurer and Weld Country Treasurer did not have this information.

Windsor - Severance Fire Rescue  
Ratios of Outstanding Debt by Type  
Last ten fiscal years

Fiscal year ended December 31,	General Obligation Bond		Lease Purchase Direct Placement Obligation	Certificates of Participation 2012	Total Outstanding Debt		
	Outstanding	Legal Limit			Amount	% of Personal Income	Debt Per Capita
2012	3,544,372	\$ 14,643,695	-	2,928,277	6,472,649	15.87%	11.27
2013	3,267,975	14,904,206	10,247	2,825,612	6,103,834	13.75%	10.53
2014	2,984,260	15,422,261	7,128	2,712,695	5,704,083	11.96%	9.61
2015	2,691,146	16,736,698	3,817	2,594,722	5,289,685	11.24%	8.71
2016	2,398,654	20,367,228	303	-	2,398,957	4.06%	3.85
2017	2,086,835	21,665,904	-	-	2,086,835	3.46%	3.27
2018	1,770,794	21,745,561	-	-	1,770,794	2.75%	2.70
2019	1,009,753	30,714,654	-	-	1,009,753	1.45%	1.48
2020	672,263	40,786,889	-	-	672,263	0.92%	0.98
2021	319,773	36,384,695	6,569,000	-	6,888,773	9.43%	10.00

**Source:** Personal income and population information can be found in the Demographic and Economic Statistics.

Windsor-Severance Fire Protection District  
Ratios of Net General Bonded Debt Outstanding  
Last ten fiscal years

<u>Fiscal year ended December 31,</u>	<u>General Obligation Bonds (1)</u>	<u>Less: Amounts Available in Debt Service Fund (2)</u>	<u>Total</u>	<u>Percentage of Estimated Actual Taxable Value of Property (3)</u>	<u>Per Capita (4)</u>
2012	\$ 3,544,372	\$ 298,358	\$ 3,246,014	0.09%	5.65
2013	3,267,975	321,490	2,946,485	0.08%	5.08
2014	2,984,260	353,059	2,631,201	0.07%	4.43
2015	2,691,146	371,282	2,319,864	0.06%	3.82
2016	2,398,654	390,251	2,008,403	0.04%	3.22
2017	2,086,835	416,103	1,670,732	0.03%	2.62
2018	1,770,794	431,813	1,338,981	0.02%	2.04
2019	1,009,753	462,158	547,595	0.01%	0.80
2020	672,263	4,025	668,238	0.01%	0.97
2021	319,773	65,413	254,360	0.00%	0.37

Note: Details regarding the District's outstanding debt can be found in the notes to the financial statements.

(1) This is the general bonded debt, net of any issuance discounts and premiums.

(2) This is the amount restricted for debt service principal payments.

(3) See schedule of Assessed and Estimated Actual Value of Taxable Property for property value data.

(4) Population data can be found in the schedule of Demographic and Economic Statistics.

Windsor-Severance Fire Rescue  
Direct and Overlapping Governmental Activities Debt

Governmental Unit	Debt Outstanding at 12/31/21 (1)	Estimated Percentage Applicable	Estimated Share of Overlapping Debt
Debt repaid with property taxes:			
Poudre School District R-1	534,441,808	14.65%	78,300,583
Thompson School District No. R2-J	249,161,016	18.07%	45,028,695
Windsor RE-4 School District	112,250,000	20.03%	22,482,924
Windsor Town	14,884,067	66.98%	9,969,727
Subtotal, overlapping debt			155,781,929
Windsor-Severance Fire Rescue			6,888,773
Total Direct and overlapping debt			\$ 162,670,702

**Source:** Individual taxing entities

(1) Estimate. Most current data available.

**Note:** *Overlapping governments are those that coincide, at least in part, with the geographical boundaries of the District. This Schedule estimates the portion of the outstanding debt of those overlapping governments that is borne by the residents and business of the District. The process recognizes that, when considering the District's ability to issue and repay long-term debt, the entire debt burden borne by the residents and businesses should be taken into account. However, this does not imply that every taxpayer is a resident, and therefore responsible for repaying the debt, of each overlapping government.*

Windsor-Severance Fire Rescue  
Legal Debt Margin Information  
Last ten fiscal years

	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
Assessed Value	\$ 1,212,823,183	\$ 1,359,562,976	\$ 1,023,821,812	\$ 724,852,019	\$ 722,196,804	\$ 678,907,597	\$ 557,889,923	\$ 514,075,373	\$ 496,806,850	\$ 488,123,150
Debt limit rate	<u>3%</u>	<u>3%</u>	<u>3%</u>	<u>3%</u>						
Debt Limit	36,384,695	40,786,889	30,714,654	21,745,561	21,665,904	20,367,228	16,736,698	15,422,261	14,904,206	14,643,695
Less debt obligations	<u>(6,888,773)</u>	<u>(672,263)</u>	<u>(1,009,753)</u>	<u>(1,770,794)</u>	<u>(2,086,835)</u>	<u>(2,398,957)</u>	<u>(5,289,685)</u>	<u>(5,704,083)</u>	<u>(6,103,834)</u>	<u>(6,472,649)</u>
Legal debt margin	<u>\$ 29,495,922</u>	<u>\$ 40,114,626</u>	<u>\$ 29,704,901</u>	<u>\$ 19,974,767</u>	<u>\$ 19,579,069</u>	<u>\$ 17,968,271</u>	<u>\$ 11,447,013</u>	<u>\$ 9,718,178</u>	<u>\$ 8,800,372</u>	<u>\$ 8,171,046</u>
Total net debt applicable to the limit as a percentage of debt limit	18.93%	1.65%	3.29%	8.14%	9.63%	11.78%	31.61%	36.99%	40.95%	44.20%

Windsor-Severance Fire Rescue  
Demographic and Economic Statistics  
Last ten fiscal years

Fiscal year ended December 31,	Population (Weld & Larimer County)	Personal Income (thousands of dollars) (1)	Per Capita income (Weld & Larimer County)	Unemployment Rate (Weld County)	Unemployment Rate (Larimer County)
2012	574,212	40,773,646	71,008	8.7%	6.6%
2013	579,550	44,391,212	76,596	6.7%	5.8%
2014	593,458	47,706,308	80,387	3.9%	4.3%
2015	607,327	47,041,727	77,457	3.8%	3.4%
2016	623,407	59,127,660	94,846	3.8%	2.8%
2017	638,373	60,293,691	94,449	3.4%	2.3%
2018	654,953	64,373,366	98,287	2.7%	2.7%
2019	680,536	69,452,782	102,056	3.0%	2.1%
2020	688,794	73,068,645	106,082	7.2%	6.3%
2021	688,794 (2)	73,068,645	106,082 (2)	3.8%	3.0%

**Sources of information:**

**Weld County: Upstate Colorado in cooperation with University of Northern Colorado and the State of Colorado demographer.**

**Larimer County: Population provided by U.S. Census Bureau, per capita personal income provided by Bureau of Economic Analysis, median age provided by Colorado Demography Office, school enrollment provided by Colorado Department of Education, and unemployment rate provided by U.S. Department of Labor or Federal Reserve Bank of St. Louis.**

(1) Computation of per capital personal income multiplied by population

(2) Estimate. Most current data available.

Windsor-Severance Fire Protection District  
Principal Employers  
Current and Nine Years Ago

Employer	6/30/2021 (1)			June 30, 2012		
	Employees (2)	Rank	Percentage of Total Employment (2)	Employees (2)	Rank	Percentage of Total Employment (2)
UC Health	7,760	1	3.75%	-		
Colorado State University	7,676	2	3.71%	6,183	1	3.44%
JBS Swift Beef Company	6,000	3	3.53%	-		
Poudre School District R-1	3,784	4	1.83%	4,030.00	3	2.24%
Banner Health (NCCMC)	3,710	5	2.18%	1,180.00	10	0.66%
Vestas	2,890	6	1.70%	-		
Greeley/Evan School District 6	2,860	7	1.68%	-		
Thompson School District R2-J	2,113	8	1.02%	3,388.00	4	1.88%
Larimer County	1,799	9	0.87%	2,224.00	5	1.24%
Weld County Government	1,783	10	1.05%	-		
Poudre Valley Health Care	-			4,414.00	2	2.45%
Center Partners	-			2,000.00	6	1.11%
Wal-Mart (including Greeley)	-			2,000.00	7	1.11%
City of Fort Collins	-			1,643.00	8	0.91%
Hewlett-Packard	-			1,500.00	9	0.83%
<b>Total</b>	<b>40,375</b>		<b>21.32%</b>	<b>28,562</b>		<b>11.55%</b>

**Source:** Weld & Larimer Audited Financial Statements

**Note:** The principal employer were not available for the District alone, therefore, the principal employers for Larimer & Weld Counties are presented.

(1) Estimate. Most current data available.

(2) The amounts are presented from a county only perspective

Windsor-Severance Fire Rescue  
Operating Indicators by Function  
Last ten fiscal years

Function	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
Public Safety										
Emergency medical service calls	2,664	2,129	2,330	2,529	2,601	2,046	1,892	1,622	1,355	1,091
Fire responses	91	99	56	72	89	111	89	84	65	94
Other responses - including hazardous materials, mutual aid, public service	115	106	125	92	98	124	111	114	87	84
Miscellaneous - including false alarms, good intent	1,164	821	955	892	784	507	463	405	539	534
<b>Total Incidents</b>	<b>4,034</b>	<b>3,155</b>	<b>3,466</b>	<b>3,585</b>	<b>3,572</b>	<b>2,788</b>	<b>2,555</b>	<b>2,225</b>	<b>2,046</b>	<b>1,803</b>

**Source:** Various District departments

Windsor-Severance Fire Rescue  
 Full-Time Equivalent Employees by Function  
 Last ten fiscal years

Function	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
Public Safety										
Fire and rescue service	45	41	38	38	29	28	28	28	27	26
Fire Prevention	3	3	3	1	1	1	1	1	1	1
Administrative and support	5	4	3	4	4	4	3	3	3	3
<b>Total</b>	<u>53</u>	<u>48</u>	<u>44</u>	<u>43</u>	<u>34</u>	<u>33</u>	<u>32</u>	<u>32</u>	<u>31</u>	<u>30</u>

**Source:** District HR department

Windsor-Severance Fire Rescue  
Capital Asset Statistics by Function  
Last ten fiscal years

Function	2021	2020	2019	2018	2017	2016	2015	2014	2013	2012
Public Safety										
Stations	3	3	3	3	3	3	3	3	3	3
Equipment:										
Engines	5	5	5	5	4	4	4	4	4	4
Ladder Trucks	1	-	-	1	1	1	1	1	1	1
Brush rigs	4	4	4	3	3	3	3	3	3	3
Tenders	2	2	2	2	2	2	2	2	2	2
Squad/support units	1	1	1	1	1	1	1	1	1	1

**Source:** District logistics department